

FRIENDSHIP FORCE INTERNATIONAL

2021-2022 ANNUAL REPORT

LETTER FROM 2021 BOARD CHAIR

In 2021, we all suffered the difficult realization that the pandemic would not be over as soon as we had hoped. Many of us suffered personally the loss of friends and loved ones along the way. Despite the bleak news, you continued to support this organization which is very much alive and well today thanks to our faithful members and strong clubs. We continue to be poised for growth as the world opens back up. We are excited to see new journeys (or recycled old ones), new members (or re-engaged prior ones), and renewed hope. Your Board of Directors remains optimistic that operations will return to normal over the next year through our steadfast focus on revitalization, growth, and fiduciary responsibility.

We closed out 2021 with strong cash reserves and hope for our 45th year together celebrating international friendship, education, and peace. You'll soon see the new website revealed an important part of our growth strategy and the foundation for something many of you have asked me for personally. Without an easy way to manage interested potential members, it never made sense to have social media advertising, but it soon will. We must be able to tell our friends and neighbors how to get here and begin that global marketing campaign using every tool in the toolbox. To do this, we knew we needed a new

front door to welcome those future friends in and it had to be something worthy of 45 years of global friendship.

As volunteers on your Board of Directors, we have met more frequently than ever before to help keep everything running as smoothly as possible. We want you all to know it wasn't easy. We had to say goodbye to some of our board and staff along the way. We continued on because of our love and appreciation for this organization, its mission, and its members. We want you to know how much we appreciate you and hope to see you again soon on a journey. We extend to each of the Friendship Force clubs, their members, and families around the world all our best wishes. We continue to believe in and support the Friendship Force mission and vision focused on advancing understanding, cultural education, and citizen diplomacy.



In friendship,
James Permana
2021 Board Chair

LETTER FROM 2022 BOARD CHAIR

Serving on the Board for the last four years has not been easy. When you think the pandemic is over, it may not be. We had anticipated a gradual recovery in our worldwide organization in 2021 and then in 2022 but, let's face it, the economy and fragility of the tourism industry, with still some hesitations from our membership to host or travel has had important effects on our capacity to return to a normal state, not to mention our ability to grow.

Nevertheless, with the leadership of our CEO, we have been able to sustain our organization, both financially and operationally. Our Board worked hard during these difficult times and especially in 2022. We end 2022 with better financial results than expected thanks to international travel resuming allowing us to continue with our mission of peace. Your help in supporting us with donations has been greatly appreciated. Thank

you!

2023 will be a year not only to get back to our mission in its traditional sense but to test new and different programs or services. The world has changed and FFI needs you. Each member, each club can make a difference in our efforts to rejuvenate Friendship Force International!



In friendship,
Christiane Beaupré
2022 Board Chair

A MESSAGE FROM CEO JEREMI SNOOK

Throughout 2021 and 2022, members held onto their membership and onto the idea that organizations like Friendship Force International can make a difference in the world. With half the staff and twice the passion, FFI raised enough money through a grassroots campaign to sustain our mission through the toughest months of the pandemic. During this time staff and members hosted hundreds of virtual experiences, meetings and casual chats to keep everyone focused. In the background, FFI continued to invest time, energy and funds into upgrading our program infrastructure so we would be prepared to engage in our mission once travel restrictions were lifted.

Life is full of challenges. It is during these times that our resilience is tested. For Friendship

Force clubs worldwide the pandemic served as a reminder of both the fragileness of our society and the impact the strength of our collective resolve.

On behalf of countless lives that have, are and will continue to be impacted by the work we all do together, thank you.



In friendship,
JEREMI SNOOK
CFO

FFI BY THE NUMBERS

286

Active Clubs

592

Travelers

2021

43

Journeys

95

Virtual Experiences in 2021

276

Active Clubs

1758

Travelers

2022

159

Journeys

25

Virtual experiences in 2022

SPECIAL PHOTOS, MEMORABLE MOMENTS



The FF of Sibiu, Romania, celebrate their 15 year milestone.



GARDEN PROJECT

FF Sapporo, Japan, spend time working on a community garden project.



MOTHER AND TEACHERS DAY CELEBRATION

FF Tuxla-Gutierrez, Mexico, celebrate mother and teachers day together.



MATERIAL PROPERTY OF THE PROP

FF of Wellington, New Zealand, enjoy time exploring.



N END OF YEAR CELEBRATION

FF Volta Lake, Ghana, spend time together at the end of 2021.



From FF Cape Town, South Africa.





NEW FRIENDS

FF CapeTown, South Africa, and FF Nairobi, Kenya in the spirit of friendship.

FINANCIALS AND FUNDRAISERS

Friendship Force International relies on fees generated through various types of journeys to sustain the work of its mission. With the support of a small staff, many of whom are strategically located around the world, and your participation in journeys, we work together toward realizing a world of peace created through simple acts of friendship. Our basic operations are typically covered through fees, Friendship Force International survived the devastating impact of the pandemic through the generosity of members worldwide. Thank you!

	Fiscal Year 2021 (1/1/2021-12/31/2021)	Fiscal Year 2022 (1/1/2022-12/31/2022)
Net Assets	\$617,931	\$524,500
Operating Revenues & Gains		
Journey Participation Fees	\$44,729	\$273,410
Language Courses		\$2,720
Membership Fees	\$189,040	\$193,119
Donations	\$369,214*	\$86,753
Grants	\$54,861	\$115,387
Investment Income & Other	\$20,535	\$17,053
Operating Expenses		
Program Services	\$207,916	\$274,640**
Supporting Services	\$339,231	\$448,098**

Fiscal Year 2022 represents unaudited financials. Any material adjustments once the audit is complete will be reflected in an updated report.

^{*} In 2021, the US Government converted the PPP Loan (Paycheck Protection Program) into a grant for qualifying nonprofits. This is seen as a donation on the financial report. Actual donations beyond the PPP Grant for 2021 is \$129,677.

^{**} GAAP (Generally Accepted Accounting Principles) outlines specific qualifications for what is considered program versus supporting services. For 2021, these numbers are pulled directly from the complete audit. For 2022, these are unaudited and subject to change.

The complete audited financial statements for Friendship Force International may be obtained online at www.friendshipforce.org or by contacting +1 404-522-9490 or by writing Friendship Force International, 279 W Crogan Street, Lawrenceville, GA 30046, USA.

GIWINGTUESDAY

Supporting Clubs Worldwide!

On November 29, 2022, Friendship Force International participated in #GivingTuesday, a global day of giving back, when people all around the world are encouraged to support their favorite non-profit organizations with a year-end donation. In 2022, \$12,878 was raised establishing a restricted fund for micro-grants to be given to clubs specifically for projects aimed at recruitment. Thank you for your generous support!

\$12,878

TOTAL RAISED ON #GIVINGTUESDAY

2021

\$129,977.65 TOTAL RAISED 276
INDIVIDUALS DONATED

48
CLUBS DONATED

\$86,753.01 TOTAL RAISED

156
INDIVIDUALS DONORS

52
CLUBS DONATED

2022

2021 CLUB ANNIVERSARY MILESTONES

5 YEARS THE VILLAGES
NOVA LIMA
MUSASHINO MEGURO
KITUI
BUCHAREST

SCHWERIN ALBANY

10 YEARS

> TERE-RIO SIBIU OTAGO

BRASOV BIARRITZ

BAKU

BAKU SALVADOR-BAHIA

20 YEARS

YEARS

VOGTLAND
SHERBROOKE
PERTH
NARA
LAMPHUN
CANADIAN CAPITAL
REGION

CALGARY REGION

25 YEARS VOLTA LAKE
TUCSON-SOUTHERN ARIZONA
SOLO-SURAKARTA
PENTICTON-OKANAGAN
LA SERENA
CHICAGO
CAPE TOWN
BELO HORIZONTE

30 YEARS **SZEKESFEHERVAR SOUTHWEST FLORIDA SANTO ANGELO** SAN ANTONIO RIGA **OTA-GUNMA** NAGASAKI **MOSCOW KAOHSIUNG HUNTSVILLE AREA** HONOLULU **HOBART** HALLE-SAALE **GREATER LANSING GREATER DETROIT FLORIANOPOLIS** COTTBUS CENTRAL VIRGINIA **BUNDABERG VAREL**

35 YEARS TAUPO
TAICHUNG
SOUTH TARANAKI
NORTHERN COLORADO
MANAWATU
LIMBURG
KIEL
KAPITI COAST
FORT WORTH
FLATHEAD VALLEY
EHIME
COUNTY DURHAM
CENTRAL COAST
TUXTLA-GUTIERREZ

WISCOVIEND LINCOKNOX HOUS

WISCONSIN-MADISON VIENNA LINCOLN KNOXVILLE HOUSTON GREATER ATLANTA

2022 CLUB ANNIVERSARY MILESTONES

10 YEARS COATEPEC
GUADELOUPE
GUZELBAHCE
LIUZHOU (P)
MONGOLIA
MT. FUJI YAMANASHI

30 YEARS BELEM
GOLD COAST
GREATER KIEV
JAKARTA
KYOTO-FUKUCHIYAMA
NAIROBI
OREGON'S MID-WILLAMETTE
VALLEY
PIKES PEAK REGION
SAITAMA
VELIKY NOVGOROD

15 YEARS BLUE MOUNTAINS
HALIBURTON HIGHLANDS
LEUVEN
SAO JOSE DO RIO PRETO



BRISBANE
CHRISTCHURCH
ISLE OF WIGHT
KORIYAMA
LÜBECK
NEWCASTLE
TWEED VALLEY

20 YEARS BAVARIA NÜRNBERG-ERLANGEN E.V. GREATER HAMILTON AND BURLINGTON ROSTOV-ON-DON



BOGOTA
COLUMBIA CASCADE
MEMPHIS
MOUNT BARKER
NIIGATA
SENDAI MIYAGI
SHIZUOKA
TOKYO
WESTERN COLORADO
WESTERN KENTUCKY
WESTERN NORTH CAROLINA

25 YEARS MALANG
MANITOBA
MISPAH
NORTH MORETON
QUEBEC REGION
SAPPORO
SOUTHERN OREGON
XALAPA



CHEYENNE GREATER DES MOINES

COMPLETE LIST OF CLUBS

AUSTRALIA

Adelaide

Blue Mountains

Brisbane

Bundaberg

Casterton

Central Coast

Gold Coast

Kempsey

Mount Barker

Murray Bridge

Mount Gambier

Newcastle

North Moreton

Perth

Southern Sydney

Sunshine Coast

Sydney

Tamworth

Tweed Valley

AUSTRIA

Krems

Vienna

AZERBAIJAN

Baku

BANGLADESH

Bangladesh

BELGIUM

Belgian Coast

Brussels

Limburg

Leuven

BRAZIL

Belem

Belo Horizonte

Brasilia

Campinas

Florianopolis

Fortaleza

Nova Lima

Ribeirao Preto

Rio de Janeiro

Salvador-Bahia

Sao Luis

Sao Paulo

Sao Paulo-ABC

Tere-Rio

CANADA

ALBERTA

Calgary Region

Edmonton and Area

Lethbridge

Medicine Hat

BRITISH COLUMBIA

Metro Vancouver

Victoria and

Vancouver Island

MANITOBA

Brandon and Area

Manitoba

Winnipeg

ONTARIO

Canadian Capital

Region

Greater Hamilton

and Burlington

Haliburton

Highlands

...

Niagara

North Bay

Ottawa

Stratford - St. Marys

Toronto

Lake Simcoe

QUEBEC

Montreal

Quebec Region

Sherbrooke

SASKATCHEWAN

Saskatoon

CHILE

La Serena

Santiago

CHINA

Liuzhou Nanjing

COLOMBIA

Bogota

COSTA RICA

Alajuela

San Jose

Turrialba

West Alajuela

EGYPT

Cairo

FRANCE

Biarritz

Toulouse

GEORGIA

Tbilisi

GERMANY

Bavaria Nürnberg-

Erlangen

Cottbus

- ..

Freiburg

Halle-Saale Hamburg e.V.

Hannover

Kiel

Lübeck

Metropole Ruhr

Norderstedt

Schwerin

Varel

Vogtland

GHANA

Volta Lake

GUADELOUPE

Guadeloupe

HUNGARY

Budapest

Pecs

Szekesfehervar

INDIA

Nashik-Riverside

INDONESIA

Banda Aceh

Banjarmasin

Denpasar (Bali)

Greater Bogor

Jakarta

Malang

Solo-Surakarta

Surabava

Yogyakarta

JAPAN

Aichi

Ehime

Fukuoka

Gifu

Greater Sendai

Hiroshima

Koriyama

Kyoto-Fukuchiyama

Mie

Mt. Fuji Yamanashi

Musashino Meguro

Nagasaki

Nara

Niigata

Oita

Osaka

Ota-Gunma

Saitama

Sapporo

Sendai Miyagi

Setouchi-Hiroshima

Shizuoka

Tokyo

Tottori

Western Tokyo

Yamagata

KENYA

Nairobi

LATVIA

Riga

MALAYSIA

Kuala Lumpur

MALTA

MEXICO

Coatepec

Mexico City

Mundo Maya de

Tuxtla Gutierrez Tuxtla-Gutierrez

Xalapa

MONGOLIA

MYANMAR

Myanmar (P)

NEPAL

Nepal

NEW CALEDONIA

New Caledonia

NEW ZEALAND

SOUTH ISLAND

Christchurch Southland

UPPER NORTH

ISLAND

Hamilton-Waikato

Northland

Taupo

Tauranga-WBOP

LOWER NORTH

ISLAND

Kapiti Coast

Manawatu-Whanganui Iringa

Wairarapa

Wellington

PERU

Lima

Nor Peru

Tarapoto

PHILIPPINES

Naga (D)

ROMANIA

Brasov

Bucharest

Sibiu

RUSSIA

Kirov Oblast

Korolev

Moscow

Veliky Novgorod

Rostov-on-Don

Saratov

St. Petersburg

Ulan-Ude

SOUTH AFRICA

Cape of Good Hope Cape Town

SOUTH KOREA

Seoul

SRI LANKA

Ambalangoda

SWEDEN

Helsingborg

SWITZERLAND

Solothurn

TAIWAN

Taipei

Hsinchu Kaohsiung

Taichung

TANZANIA

TAIIKISTAN

Dushanbe

THAILAND

Bangkok

Chiang Mai

Phrae

TURKEY

Ankara

Bursa

Cankaya

Greater Izmir

Guzelbahce

Karsiyaka Bay

Seferihisar

Urla of Greater

Izmir

UKRAINE

Greater Kyiv

UNITED KINGDOM

Cornwall

Isle of Wight

Leicestershire

Manchester

UNITED STATES

ALABAMA

Birmingham Huntsville Area

ARIZONA

Central Arizona

Tucson-Southern

Arizona

CALIFORNIA

Kern County

Los Angeles

Napa-Sonoma

Sacramento

San Diego County

San Francisco Bay

Area

Santa Barbara

COLORADO

Greater Denver

Northern Colorado

Pikes Peak Region

Western Colorado

CONNECTICUT

Connecticut

DISTRICT OF

COLUMBIA

National Capital

Area

FLORIDA

Florida Suncoast

Greater Orlando

Sarasota

Southwest Florida

The Villages

GEORGIA

Greater Atlanta

HAWAII

Honolulu

ILLINOIS

Chicago

Northern Illinois

IOWA

Cedar Rapids-Iowa

City

KANSAS

Kansas

KENTUCKY

Western Kentucky **MASSACHUSETTS**

Greater Boston

MINNESOTA Minnesota-Twin

Cities

MICHIGAN

Greater Detroit

Greater Lansing Western Michigan

MISSOURI

Missouri-St. Louis

MONTANA

Flathead Valley

Missoula - Western

Montana **NEBRASKA**

Greater Omaha

Lincoln

NEW HAMPSHIRE

New Hampshire

Seacoast

NEW JERSEY

Southern New

Jersey

NEW MEXICO

New Mexico NEW YORK

Long Island

NORTH CAROLINA

Central North

Carolina

Charlotte

Colonial Carolina

Morganton

Raleigh Shelby

Western North

Carolina

OHIO

Dayton

Greater Cincinnati

Northeast Ohio

OKLAHOMA

Oklahoma

OREGON

Oregon's Mid-Willamette Valley

Southern Oregon

Columbia Cascade

PENNSYLVANIA

Greater Harrisburg

TENNESSEE Knoxville

Memphis

TEXAS

Austin

Dallas Fort Worth

UTAH Utah

VIRGINIA

Central Virginia

Richmond WASHINGTON

Eastern

Washington-

Northern Idaho

Lower Columbia **Greater Olympia**

Greater Seattle

WEST VIRGINIA Charleston West

Virginia

WISCONSIN Greater Milwaukee

Wisconsin-Madison

WYOMING Cheyenne

VIETNAM

Vietnam

VIRTUAL EXPERIENCES



Second Zoom meeting between FF Solothurn (Switzerland) and FF Nara and FF Hiroshima (Japan)

Date	Virtual Experience Title	Date	Virtual Experience Title	
January		5/17/2021	Coffee Chat: My favorite book	
1/11/2021	Holding Club Meetings on Zoom	5/18/2021	Coffee Chat in French	
1/12/2021	The Glory of Egypt	5/23/2021	Exploring Northern California and Reno, Nevada	
1/21/2021	Coffee Chat: Souvenirs		Spanish learning with Japanese club mem-	
1/27/2021	Sacred Sites of Northern India Part I	5/31/2021	bers	
1/28/2021	Trivia Quiz	June		
1/29/2021	Atelier de poesía – Cómo saben las palabras (in Spanish)	6/2/2021	Coffee Chat: Life Hacks Learned While Traveling	
February		6/10/2021	Faces and Places: East Africa	
2/5/2021	Painting a Landscape with Acrylics	6/15/2021	Café Virtuel en Français : Fêtes et festivals autour du monde (in French)	
2/12/2021	Faces and Places: Explore Ohio, USA	6/16/2021	Movie Chat for Japanese club members	
2/16/2021	Café Virtuel en Français - Expressions franco- phones du Québec, de France et des Antilles	6/17/2021	Faces and Places: Cottbus, Germany	
2/17/2021	(in French) Sacred Sites of Northern India Part II	6/21/2021	Spanish learning with Japanese club members	
2/22/2021	Trivia Quiz	6/22/2021	Coffee Chat: Specialties and recipes from	
2/24/2021	Café e Prosa: Souvenirs (in Portuguese)		Spanish learning with Japanese club mem-	
March	cure e i rosa. soaverms (mi i ortagaese)	6/28/2021	bers	
3/2/2021	Workshop zum Klimawandel (in German)	6/29/2021	Café com Prosa: celebrando aspectos culturais através da comida	
3/11/2021	Faces & Places: Northern Germany I (Varel,	July		
3/13/2021	Hamburg, Norderstedt) Best of Bursa, Turkey	7/1/2021	Coffee Chat: Specialties and recipes from around the world	
3/16/2021	Café Virtuel en Français (in French)	7/6/2021	Charla de Cafecito: celebrando aspectos cul-	
3/18/2021	Coffee Chat: Souvenirs (in Spanish)		turales a través de la comida (in Spanish)	
3/22/2021	Trivia Quiz	7/11/2021	Japanese culture chat	
3/25/2021	The climate crisis in Indonesia	7/12/2021	Trivia Quiz	
3/27/2021	Successful Global Journey Planning	7/12/2021	Spanish learning with Japanese club members	
April		7/14/2021	Movie chat in Japanese	
4/8/2021	Faces and Places: Ontario, Canada	7/19/2021	FFI Book Club: A Gentleman in Moscow by Amor Towles	
4/12/2021	Charla de Cafecito: Mi libro favorito (In Spanish)	7/20/2021	Café Virtuel en Français (in French)	
4/15/2021	Passion for Paintings: Pieter Bruegel, the mys-	7/25/2021	Hiking Camino de Santiago Trail	
4/20/2021	tery of a master Coffee Chat in French	7/26/2021	Spanish learning with Japanese club members	
4/25/2021	Castles, Caves & Kegs - Hiking in Bavaria	7/29/2021	Faces & Places: Baltic Cruise Part 1	
	Faces and Places: Northern Germany II (Kiel,	August		
4/29/2021	Lübeck, Schwerin)	8/5/2021	Faces & Places: Baltic Cruise Part 2	

Date	Virtual Experience Title	
8/22/2021	Join the Peace Corps	
8/30/2021	Music festival from Japan to the world	-
September		-
9/6/2021	Spanish learning with Japanese club members	-
9/7/2021	Coffee Chat: Idioms from around the world	
9/13/2021	Spanish learning with Japanese club members	-
9/15/2021	Movie Chat event for Japanese speakers	-
9/19/2021	Japanese culture chat	-
9/20/2021	Trivia Quiz	-
9/21/2021	Café virtuel en Français (in French)	-
9/23/2021	Art Doodles: Whimsical tree for all seasons	-
9/23/2021	Cafecito con Charla: modismos de la lengua hispana (in Spanish)	
9/27/2021	Spanish learning with Japanese club members	-
9/27/2021	FFI Book Club: The Tea Girl of Hummingbird Lane by Lisa See	-
October		
10/4/2021	Spanish learning with Japanese club members	-
10/5/2021	Coffee Chat: Fall and Winter Gardening	
10/11/2021	Trivia Quiz	-
10/13/2021	Movie chat	
10/18/2021	Spanish learning with Japanese club members	
10/19/2021	Café virtuel en Français: Halloween (in French)	
10/25/2021	Spanish learning with Japanese club members	
10/25/2021	Book club for Japanese club members	
10/26/2021	Using Social Media for your club: Facebook	
10/28/2021	Coffee Chat: Superstitions Around the World	
10/28/2021	Watercolor Doodles: Pumpkins and Fall Flowers	
November		
11/1/2021	Spanish learning with Japanese club members	

Date	Virtual Experience Title
11/2/2021	FFI Book Club: The Caliph's House - A Year in Casablanca by Tahir Shah
11/8/2021	Japanese Culture Introduction for Rakugo
11/11/2021	Faces and Places: Northern Colorado, USA
11/14/2021	Murals & Graffiti: Is it art?
11/15/2021	Faces & Places: A Taste of Western Oregon
11/18/2021	Coffee chat: Travel and People
11/22/2021	Coffee Chat: Recipes from around the world
11/23/2021	Dia de los Muertos
11/28/2021	Japanese culture chat
11/30/2021	Whatsapp groups: benefits for your club.
December	
12/1/2021	FFI Book Club: Out of Istanbul by Bernard Ollivier
12/3/2021	Climate change in Japan
12/6/2021	Tour tips for Kyoto, Japan
12/13/2021	Let's connect with music
12/15/2021	Coffee Chat: Holiday Traditions Around the World
12/18/2021	Christmas music festival by Japan music club
12/21/2021	Café virtuel en français: "Fêtes et traditions de fin d'année" (in French)

Date	Virtual Experience Title
January	
1/23/2022	Faces & Places: Northern California
February	
2/2/2022	FFI Book Club: The Puma Years
2/15/2022	Café Virtuel en Français : la Chandeleur et Mardi Gras
March	
3/10/2022	FFI Book Club: Gods of Jade and Shadow
3/27/2022	The Modoc War - 150th anniversary
April	
4/2/2022	Music Festival for World Peace
4/9/2022	FF of Oregon's Mid-Willamette Valley 30th Anniversary celebration
4/16/2022	Hanami – Cherry Blossom Tips for Japan
4/28/2022	FFI Book Club: Flights
4/30/2022	The Life of a Japanese School Student
June	
6/1/2022	FFI Book Club: Paradise
6/4/2022	Face Places:Fukuoka,Japan
6/14/2022	Tell us your story
July	
7/14/2022	FFI Book Club: Holy Cow by Sarah MacDonald
7/24/2022	The Cuban Reality
September	
9/28/2022	FFI Book Club: Turn Right at Machu Picchu by Mark Adams
October	
10/13/2022	Friendraiser: Recruitment
10/20/2022	Friendraiser: Tools you can use
10/27/2022	FFI Book Club: The other side of the mountain
10/28/2022	Friendraiser: Connecting beyond the Journey

Date	Virtual Experience Title
November	
11/3/2022	Friendraiser: Club Leadership
11/10/2022	Friendraiser: Fundraising for Clubs & Open World
11/17/2022	FFI Book Club: The Golden Hour by Beatriz Williams
December	
12/15/2022	FFI Book Club: The Yellow House by Sarah M. Broom
12/17/2022	Quest for Japan Discover

COMPLETE LIST OF JOURNEYS 2021

Start Date	Journey Number	Journey Name
2/7/2021	21344	All New Zealand to Kapiti Coast and Wellington and Wairarapa (The NI Island Hop)
3/1/2021	21360	All New Zealand to Marlborough and Molesworth, New Zealand
5/20/2021	21363	All New Zealand to South Island West Coast (2)
5/10/2021	21361	All New Zealand to South Island West Coast, New Zealand
5/19/2021	21365	Albany to Perth, Australia
8/27/2021	21462	Bavaria Nürnberg-Erlangen e.V., Germany to Lübeck, Germany
9/21/2021	21173	Cedar Rapids- Iowa City, USA to Western North Carolina, USA
9/21/2021	21439	Christchurch to Taupo and New Plymouth, New Zealand
8/20/2021	21457	Connecticut, USA to Greater Milwaukee, USA
10/21/2021	21474	Cottbus, Germany to Solothurn, Switzerland
9/17/2021	21340	Dayton, USA to Greater Des Moines, USA
7/23/2021	21443	Eastern Washington-Northern Idaho, USA to Flathead Valley, USA
3/1/2021	21006	Farming Journey to Hamilton and Waikato, Manawatu and South Taranaki, New Zealand
6/2/2021	21154	Flathead Valley, USA to Florida Suncoast, USA
10/13/2021	21332	Florida Suncoast, USA to Long Island, USA
8/4/2021	21471	Great Lakes Region to Dayton, OH, USA
10/28/2021	21450	Greater Des Moines, USA to Big Canoe - North Georgia, USA
9/22/2021	21472	Greater Lansing, USA to Western Michigan, USA
10/20/2021	21157	Greater Seattle, USA to Greater Harrisburg and National Capital Area, USA
9/24/2021	21286	Halle Saale, Germany to Bavaria Nürnberg-Erlangen e.V., Germany
4/3/2021	21368	Hamilton and Waikato to Taupo, New Zealand

10/1/2021	21099	Huntsville Area, USA to Charlotte, USA
9/17/2021	21452	Huntsville Area, USA to Northeast Ohio, USA
10/19/2021	21448	Kapiti Coast to Christchurch, New Zealand
5/16/2021	21366	Kempsey to Blue Mountains, Australia
9/8/2021	21440	Knoxville, USA to Napa-Sonoma, USA
10/1/2021	21243	Knoxville, USA to San Antonio, USA
11/27/2021	21468	Lake Simcoe, Canada to Niagara, Canada
8/19/2021	21152	Long Island, USA to Eastern Washington-Northern Idaho and Seattle- Tacoma, USA
5/18/2021	21442	Manawatu/Whanganui to Nelson, New Zealand
11/10/2021	21465	Missouri-St. Louis to Greater Atlanta
10/29/2021	21447	Nelson and Marlborough, New Zealand to Taupo and New Plymouth, New Zealand
10/4/2021	21469	Niagara, Canada to Lake Simcoe, Canada
9/20/2021	21169	OLLI at FSU- Tallahassee, USA to Shelby, USA
10/22/2021	21441	San Antonio, USA to Knoxville, USA
8/26/2021	21114	San Antonio, USA to Northern Illinois, USA
9/24/2021	21113	Southern New Jersey, USA to Northern Colorado, USA
10/16/2021	21456	Southern Oregon, USA to Connecticut, USA
11/2/2021	21466	Top of the South Island, New Zealand
10/21/2021	21464	Wairarapa to Manawatu/Whanganui, New Zealand
7/16/2021	21454	Wellington to Hamilton and Waikato, New Zealand
11/1/2021	21004	West Alajuela, Costa Rica, to Mexico City and Mundo Maya de Tuxtla Guti- errez, Mexico

COMPLETE LIST OF JOURNEYS 2022

Start Date	Journey Number	Journey Name
1/26/2022	22580	Connecticut, USA to OLLI at FSU - Tallahassee, USA
2/22/2022	22750	Greater Detroit, USA to Southwest Florida, USA
2/23/2022	22775	Sacramento, USA to San Diego County, USA
3/2/2022	22577	Austin, USA to Florida Suncoast, USA
3/22/2022	22763	Baton Rouge, USA to Austin, USA
3/31/2022	22406	Florida Suncoast , USA to Greater Atlanta USA
4/2/2022	22625	San Diego County, USA to Richmond, USA
4/5/2022	22760	Birmingham, USA to Baton Rouge, USA
4/8/2022	22803	Open World: Mongolian Prosecutors to FF Western North Carolina
4/10/2022	22806	Columbia Cascade, USA to Greater Seattle, USA
4/20/2022	22509	Greater Des Moines, USA to Knoxville, USA
4/20/2022	22579	Northern Colorado, USA to Raleigh and Central North Carolina, USA
4/22/2022	22571	Cedar Rapids-Iowa City to New Mexico
4/24/2022	22622	Baton Rouge, USA to Western Kentucky, USA
4/28/2022	22800	Lübeck, Germany to Bavaria Nürnberg-Erlangen e.V., Germany
4/29/2022	22729	Oregon's Mid-Willamette Valley, USA to Tuxtla-Gutierrez, Mexico and West Alajuela, Costa Rica
4/30/2022	22494	Lake Simcoe to Western Colorado, Northern Colorado, and Greater Denver
4/30/2022	22801	National Capital Area, USA to Adelaide and Perth, Australia
4/30/2022	22795	Sydney to Perth, Australia
5/1/2022	22812	ALEX Slovakian/Hungarian Program to Lincoln, NE
5/2/2022	22752	Big Canoe - North Georgia, USA to Greater Des Moines, USA
5/2/2022	22799	San Antonio, USA to Kansas, USA
5/3/2022	22807	Wellington to Wairarapa, New Zealand
5/5/2022	22474	San Francisco Bay Area, USA to Kiel, Germany

_ /- /		
5/9/2022	22569	Western North Carolina, USA to Eastern Washington-Northern Idaho, USA
5/11/2022	22633	Greater Olympia, USA to Missouri-St. Louis, USA
5/14/2022	22822	ALEX Kyrgyzstan Program to Greater Orlando
5/14/2022	22809	Greater Hamilton and Burlington, Canada to Canadian Capital Region, Canada
5/14/2022	22442	Los Angeles, USA to Winnipeg, Canada and Minnesota-Twin Cities, USA
5/14/2022	22538	Northeast Ohio, USA to Hamburg e.V., Germany and Lübeck, Germany
5/15/2022	22638	Central North Carolina, USA to Greater Cincinnati, USA
5/18/2022	22703	Greater Harrisburg, USA to Fort Worth, USA
5/19/2022	22532	Belgian Coast, Belgium and Leuven, Belgium to Norderstedt, Germany
5/19/2022	22529	Schwerin, Germany to Solothurn, Switzerland
5/30/2022	22828	Haliburton Highlands to Toronto
6/1/2022	22641	Southwest Florida, USA to Sacramento, USA
6/3/2022	22827	Open World: Georgian National Park Volunteers to to Western North Carolina
6/4/2022	22831	ALEX Poland Program to Dayton, OH
6/5/2022	22431	San Diego County, USA to Metro Vancouver and Quebec Region, Canada
6/5/2022	22814	Wairarapa to Hamilton and Waikato and Tauranga Western Bay of Plenty, New Zealand
6/7/2022	22830	Kapiti Coast, New Zealand to Wairarapa, New Zealand
6/7/2022	22430	Long Island, USA to Greater Hamilton and Burlington, Canada
6/8/2022	22766	Bavaria Nürnberg-Erlangen e.V., Germany to Biarritz, France
6/9/2022	22791	Southern Sydney to Sunshine Coast, Australia
6/9/2022	22796	Tamworth to Sunshine Coast, Australia
6/13/2022	22773	Perth, Australia to Adelaide, Australia
6/15/2022	22445	Sarasota, USA to Greater Hamilton and Burlington and Stratford - St. Marys, Canada
6/17/2022	22475	Greater Seattle, USA to Vienna, Austria and Krems, Austria
6/18/2022	22635	New Hampshire Seacoast, USA to Greater Omaha, USA
6/21/2022	22765	Tucson-Southern Arizona, USA to Santa Barbara, USA
6/23/2022	22690	Seoul, South Korea to Bavaria Nürnberg-Erlangen e.V. and Norderstedt,- Germany
6/24/2022	22816	Halle-Saale, Germany to Manchester, UK
6/25/2022	22835	ALEX Armenian Program to Oregon's Mid-Willamette Valley
6/25/2022	22819	Greater Boston, US to Montreal, Canada
6/25/2022	22433	Greater Milwaukee, USA to Lake Simcoe, Canada

7/1/2022	22535	Hannover, Germany to Leicestershire, UK
7/6/2022	22637	Knoxville, USA to Lower Columbia, USA
7/6/2022	22717	Southwest Florida, USA to Edmonton and Area and Medicine Hat, Canada
7/10/2022	22808	National Capital Area, USA to Pikes Peak, USA
7/12/2022	22504	Nairobi, Kenya and Iringa, Tanzania to Utah and San Francisco Bay Area, USA
7/13/2022	22787	Kempsey to Bundaberg, Australia
7/14/2022	22826	Hamburg e.V., Germany to Cottbus, Germany
7/18/2022	22566	Greater Detroit, USA to Missoula - Western Montana, USA
7/19/2022	22513	Fort Worth and San Antonio, USA to Oregon's Mid-Willamette Valley and Southern Oregon, USA
7/23/2022	22841	Open World: Ukraine Intensive Care & Burn Treatment to Memphis
7/27/2022	22450	Canadian Capital Region, Canada to Edmonton and Area, Canada
7/27/2022	22781	Pacific Northwest, USA - Coast to Mountains to Sound
7/28/2022	22648	Dayton Ohio, Birthplace of Aviation
8/2/2022	22553	Calgary Region, Canada to Saskatoon, Canada
8/5/2022	22817	Bavaria Nürnberg-Erlangen e.V., Germany to Halle-Saale, Germany
8/5/2022	22821	Varel, Germay to Norderstedt, Germany
8/10/2022	22485	Lima, Peru to Chicago and Cedar Rapids-Iowa City, USA
8/11/2022	22539	Farm to Table (Quad Cities, USA)
8/17/2022	20268	Eco-Journey for Ribeirao Preto and the Pantanal, Brazil
8/18/2022	22788	Mount Gambier to Brisbane, Australia
8/19/2022	22771	Birmingham, USA to Greater Harrisburg, USA
8/21/2022	22786	Gold Coast to Newcastle, Australia
8/22/2022	22790	North Moreton to Blue Mountains, Australia
8/22/2022	22701	The Villages, USA to Norderstedt, Lübeck and Varel, Germany
8/24/2022	22561	Kansas, USA to Northeast Ohio, USA
8/27/2022	22589	Canadian Capital Region, Canada to Perth and Sydney and Mount Barker, Australia
8/28/2022	22769	Festival At Sea Cruise 2022 - Northern Europe
8/30/2022	22768	Irish Castles and Manors
9/6/2022	22777	Bogota, Colombia to Nashik Riverside, India
9/6/2022	22815	Kempsey, Australia to Wairarapa and Wellington and Christchurch, New Zealand
9/7/2022	22749	Central Virginia, USA to Krems, Austria
9/7/2022	22507	Eastern Washington-Northern Idaho, USA to Long Island, USA

9/7/2022	22508	Greater Des Moines, USA to Dayton, USA
9/7/2022	22552	Quebec Region, Canada to Greater Hamilton and Burlington, Canada
9/8/2022	22834	Niagara to Victoria and Vancouver Island and Metro Vancouver, Canada
9/8/2022	22567	Utah, USA to Minnesota-Twin Cities, USA
9/11/2022	22645	Chicago Architecture
9/11/2022	22596	Saskatoon, Canada to Bordeaux, France and Limburg, Belgium
9/12/2022	22581	Raleigh, USA to Greater Denver, USA
9/13/2022	22435	Edmonton and Area, Canada to Ottawa, Canada
9/14/2022	22778	Lübeck, Germany to Western Michigan, USA and Huntsville Area, USA
9/16/2022	22481	Greater Harrisburg, USA to Tbilisi, Georgia
9/16/2022	22520	Shelby, USA to Toulouse, France
9/16/2022	22793	Sunshine Coast and Blue Mountains to Perth, Australia
9/17/2022	22836	ALEX Jordan/Suriname Program to Greater Cincinnati, OH
9/17/2022	22744	Leicestershire, UK to Schwerin, Germany
9/18/2022	22436	Napa-Sonoma, USA to Sherbrooke, Canada
9/21/2022	22753	Cedar Rapids-Iowa City, USA to Dallas, USA
9/21/2022	22723	Mexico City to Nairobi and Wakiso, Uganda
9/22/2022	22784	Brisbane to Tamworth, Australia
9/22/2022	22613	Leuven, Belgium to Isle of Wight, UK
9/22/2022	22549	Quad Cities, USA to Quebec Region, Canada
9/22/2022	22818	Solothurn, Switzerland to Cornwall, UK
9/22/2022	22493	Toronto, Canada to Norderstedt, Germany
9/22/2022	22476	Western Michigan, USA to Bursa, Turkey and Baku, Azerbaijan
9/22/2022	22554	Winnipeg, Canada to Niagara, Lake Simcoe and Haliburton Highlands, Canada
9/23/2022	22820	Montreal, Canada to Greater Boston, USA
9/27/2022	22557	Lethbridge, Canada to Stratford - St. Marys, Canada
9/28/2022	22620	Big Canoe - North Georgia, USA to San Antonio, USA
9/28/2022	22630	Greater Cincinnati, USA to Utah, USA
9/28/2022	22824	Greater Hamilton and Burlington, Canada to Montreal, Canada
9/29/2022	22512	Greater Milwaukee, USA to Western North Carolina, USA
10/1/2022	22837	ALEX Morocco Program to Eastern Washington-Northern Idaho
10/1/2022	22755	Greater Seattle, USA to Columbia Cascade, USA
10/2/2022	22794	Sunshine Coast to Mount Gambier, Australia
10/7/2022	22840	Open World: Uzbekistan Prosecutors to Knoxville, TN

10/10/2022	22747	Kansas, USA to Cairo, Egypt
10/13/2022	22823	All UK to Solothurn, Switzerland
10/13/2022	22832	Dayton, USA to Baton Rouge, USA
10/13/2022	22477	Minnesota-Twin Cities to Cottbus, Germany and Leuven, Belgium
10/15/2022	22833	Metro Vancouver, Canada to Tallahassee Florida, and Florida Suncoast and The Villages, USA
10/15/2022	22852	Norderstedt, Germany to Toulouse, France
10/16/2022	22489	Perth, Australia to Richmond, Greater Harrisburg and Greater Omaha, USA
10/16/2022	22618	Sarasota, USA to Cedar Rapids-Iowa City, USA
10/16/2022	22761	Western Kentucky, USA to Western Colorado, USA
10/18/2022	22813	Connecticut, USA to Southern Oregon, USA
10/19/2022	22408	Knoxville to North Moreton and Gold Coast, Australia
10/19/2022	22599	Niagara, Canada to Sao Jose do Rio Preto and Campinas, Brazil
10/21/2022	22488	Adelaide to New Hampshire Seacoast, Greater Boston, National Capital Area and Santa Barbara, USA
10/24/2022	22510	Lower Columbia, USA to Austin, USA
10/25/2022	22624	Cheyenne, USA to Shelby, USA
10/25/2022	22558	Long Island, USA to San Diego County and Los Angeles, USA
10/28/2022	22652	San Francisco Bay Area, USA to Mount Gambier, Australia and Wellington, New Zealand
10/29/2022	22846	ALEX Kyrgystan to Lincoln
11/1/2022	22495	Ottawa, Canada to Napa-Sonoma and Kern County, USA
11/4/2022	22653	Lake Simcoe, Canada to Blue Mountains and Kempsey and Sydney, Australia
11/6/2022	22802	Leicestershire, UK to Guadeloupe
11/6/2022	22762	Sarasota, USA to Birmingham, USA
11/7/2022	22617	Nashik Riverside, India to Cape Town, South Africa
11/8/2022	22657	Greater Denver, USA to Bundaberg and Blue Mountains, Australia
11/12/2022	22838	ALEX Moldovan Program to Central North Carolina
11/14/2022	22829	New Zealand Farm Tour
11/21/2022	22655	Sydney, Australia to Hamilton and Waikato and Taupo, New Zealand
11/26/2022	22851	Varel, Germany to Lübeck, Germany
10/16/2023	22647	African American History & Culture

OWLP / COIL / YES / ALEX REPORT

ALEX 2022

Date	Host Club	Program Country
April 30, 2022	Lincoln	Slovakia/Hungary
May 14, 2022	Greater Orlando	Kyrgyzstan
June 4, 2022	Dayton	Poland
June 25, 2022	Oregon's Mid-Willamette Valley	Armenia
September 17, 2022	Greater Cincinnati	Jordan/Suriname
October 1, 2022	Eastern Washington Northern Idaho	Morocco
October 1, 2022	Cedar Rapids/Iowa City	Albania
October 29, 2022	Lincoln	Kyrgyzstan
November 12, 2022	Central North Carolina	Moldova

OWLP / COIL / YES and ALEX are grant programs of the US Government's Open World Leadership Center.

OPEN WORLD VIRTUAL PROGRAMS 2021

Date	Theme	Country	Club
May 7 and 8, 2020	Women in STEM	Russia	FF of Boston
May 26 and 28, 2020	Human Rights - Political Prisoners/ Activists	Ukraine	FF of Greater Atlanta
July 17, 2020	Russian Media Lincoln Local Program	Russia	FF of Lincoln
August 3, 2020	Tele-Alumni - Public Policy	Ukraine	FF of Big Canoe/North Georgia
November 12, 2020	Higher Education Policy	Georgia	FF Knoxville
December 3, 2020	National Parks/Conservation	Russia	FF of Lower Columbia
December 8, 2020	Health Care Quality Management	Ukraine	FF of Minnesota
February 3, 2021	U.S. Elections	Serbia and North Macedonia	FF of Big Canoe
March 17, 2021	Judicial Rule of Law - High Anti- Corruptipn Court (Administrators - Local Program)	Ukraine	FF of Greater Cincinnati
April 28, 2021	Sports Disability	Russia	FF Eastern Washington Northern Idaho
May 13, 2021	Combatting Disinformation	Ukraine	FF of Birminghan
June 10, 2021	Civil Society	Georgia	FF Big Canoe North Georgia
August 11, 2021	Accountable Governance	Russia	FF Sacramento

OPEN WORLD PROGRAMS 2022

Date	Theme	Country	Club
4/6/2022	Prosecutors	Mongolia	FF Western North Carolina
6/1/2022	Volunteerism in the National Parks / Protected Areas	Georgia	FF Western North Carolina
7/20/2022	Intensive Care & Burn Treatment	Ukraine	FF Memphis
10/5/2022	Judges	Uzbekistan	FF Knoxville
10/12/2022	Blood Center	Ukraine	FF Greater Milwaukee
10/12/2022	Disaster Preparedness & Emergency Management	Ukraine	FF Central North Carolina
10/26/2022	Disaster Preparedness & Emergency Management	Kazakhstan	FF Wisconsin-Madison
11/9/2022	Municipal Coordination of Humanitarian Aid and Refugee integration	Moldova	FF Dayton
12/7/2022	Sustainability for Civil Society Organizations	Kosovo	FF Cedar Rapids/Iowa City



2021 BOARD ROSTER

YEAR INDICATES DATE TERM ENDS



James Permana (2021) Chair USA



Marilyn Peterson (2022)
Vice Chair
USA



Atik Wijayanti (2023)
Secretary
Indonesia



Christiane Beaupré (2022)
Treasurer
Canada



Bobbie Mulholland (2021)
Past-Chair
Australia



Jeremi Snook President and CEO USA



Krisztina Balogh (2021) Hungary



Chuck Goldfarb (2022) USA



Lyn Hargreave (2021)
USA



Amber Kelleher (2024) USA



Tracy Mirembe (2023) Kenya



Ingrid Russell (2024) USA



Birgit Wagner (2021)
Germany



Khrystsina Willis (2024) USA



Heather Hestley
USA

2022 BOARD ROSTER



Christiane Beaupré (2022) Chair Canada



Atik Wijayanti (2023) Vice Chair Indonesia



Chuck Goldfarb (2022)
Treasurer
USA



Marilyn Peterson (2022)
Secretary
USA



James Permana (2021)
Past-Chair
USA



Jeremi SnookPresident and CEO
USA



Thiago de Lorena Fábio (2025) Brazil



Andrew Kelly (2025) England



Yoshiko Koizumi (2025) Japan



Sandee Lee (2024) USA



Mike McFarlane (2025)
Australia



Tracy Mirembe (2023) Kenya



Donna Simek (2024) USA



Jon Wagner (2025) Canada



Heather Hestley USA

A special thank you to the talented staff of Friendship Force who are positioned in eight countries and speak eight languages. During FFI's darkest days during the pandemic, this staff remained committed to our mission and to keeping the membership connected and informed. While each staff member navigated personal challenges imposed by the pandemic with their families, their dedication to FFI never wavered. They dedicated hundreds of hours and worked through months of uncertainty and change in order to keep our organization going.

On behalf of all of us at Friendship Force, the members, Board of Directors and other constituents.

THANK YOU.

2021/2022 STAFF

ALLISON LINDSEY, USA
DANA JACKSON, USA
DEBBIE LATTEY, NEW ZEALAND
DEBBIE POWELL, ENGLAND
HEMILY NOGUEIRA, BRAZIL
JEREMI SNOOK, USA
KERSTIN HOGAN, GERMANY
KIMBERLY FRASER, AUSTRALIA
NORIKO KANAMOTO, JAPAN
OYUNA SENGEEVA, USA
VALERIE MALFARA, GUADELOUPE

