

Friendship Force International's 2017 Annual Report



Open World delegates from Kosovo with their hosts from FF Cedar Rapids-Iowa City, USA.



Friendship Force members aboard the 2017 Celebration at Sea cruise.



Lydia, a student from Canada, making new friends on the Family Journey between Ottawa and Guadeloupe.



Ambassadors from FF Hsinchu, Taiwan and their hosts from FF Sydney, Australia participating in Melbourne Cup activities.



Goodwill ambassadors
travel the world over



hosts say, 'Our home is your home'

raph Herald May 10, 1979





Shrinking the World Map



Force favours faces



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A Report from the Board



Back row: Fred Opondo, **Middle Row:** Lyn Hargreave, Stuart May, Simone Lanzoni, Bob Duncan, Therese Vilovar, Birgit Wagner, Jeremi Snook, **Front row:** Kurt Haefeli, Bobbie Mulholland, Hiro Onishi, Ivan Ng, Ramona McGee, and Jo Custead.

Bob Duncan, Chair
Baton Rouge, Louisiana, USA

Stuart May
Boca Raton, Florida, USA

Jyotsna (Jo) Custead, Vice Chair
Saskatoon, Canada

Roberta (Bobbie) Mulholland
Adelaide, Australia

Lyn Hargreave, Secretary
Kalamazoo, Michigan

Ivan Ng
Nanyang, Singapore

Ramona McGee, Treasurer
Sarasota, Florida, USA

Hiroshi Onishi
Nara, Japan

Kurt Haefeli
Solothurn, Switzerland

Fred Opondo
Nairobi, Kenya

Heather Hestley
Ex Officio, Corporate Attorney

Therese Vilovar
Petit-Bourg, Guadeloupe

Simone Lanzoni
Ribeirao Preto, Brazil

Birgit Wagner
Varel, Germany

Friendship Force's 40th Anniversary was focused on celebrating friendship, the success of the organization started by a man of vision, Wayne Smith, and a future that promises to strengthen the world we live in and want to pass on. The heart and health of the organization are both strong and thriving.

My philosophy as Board Chair has been that the Board of Directors has three primary goals. The first goal is to ensure that management, and specifically the CEO/President, is moving the organization forward. Second, is to guarantee that FFI continues to be responsive to the needs of its members and clubs. And the third goal is that we must stay true to our mission in everything we do. I believe these goals were achieved in 2017 and will continue to be benchmarks for the future.

We hope you see that the Board, along with the CEO, has worked to be as transparent as possible in our communications. We have successfully encouraged fiscal responsibility and accountability. Although administrative costs have been reduced, I fully expect that the Board will have to address the rising costs of doing business with a fee increase in the near future in order to maintain operations. I expect some to ask, "Why is it necessary to increase fees if we are doing all of this fundraising?" The simple answer is that fees are used to maintain the organization, and money from fundraising is used to grow the organization. Therefore, both are needed.

FFI continues to be a strong, viable organization destined to make the world a better place, and you have an important role in that. At the 40th Anniversary World Conference in Manchester, Wayne Smith's daughter, Suzy Smith Bennitt, said that her dad would be proud of what FFI has accomplished over the past 40 years. I hope you feel the same way too.

In friendship & peace,

Bob Duncan
Board Chair, 2016/2017



A Letter from the CEO

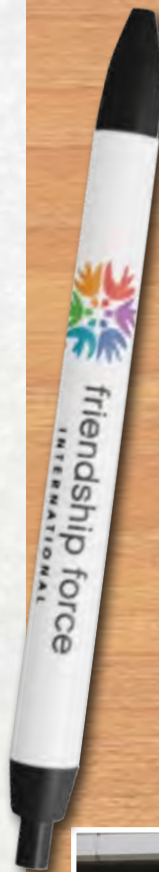
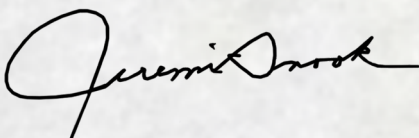
Dear Friends,

My office is slowly filling with gifts and mementos from Friendship Force adventures. One special item left over from the 40th Anniversary World Conference is a photo of Wayne Smith. In this particular image, he is standing behind a microphone in a blue-and-black striped shirt holding above his head miniature flags from the United States and Russia. This image from the early 1980s serves as a reminder of how friendship can bring peace in a world riddled with divisions.

Friendship Force was created to remind us that despite whatever global system, regime, or agenda may try to divide us, the human spirit, with understanding, kindness, and welcoming arms, will always prevail. As a result, the message of peace through friendship has reached hundreds of thousands of people in nearly every part of the world over the last 40 years.

Starting in 2017 and continuing through 2018, we celebrate the positive impact building bridges of understanding across the barriers that separate people can have. But as Wayne Smith's picture serves to remind all of us, our work is far from done. *Thank you all* - leaders, ambassadors, hosts, partners, and donors, for your contributions of time, energy, and passion in 2017. Happy birthday, Friendship Force!

In friendship,



Estimados Amigos,

Mi oficina se está llenando poco a poco de regalos y recuerdos de mis aventuras con Friendship Force. Uno en especial es la foto de Wayne Smith que me dieron en la Conferencia Mundial donde celebramos nuestro 40 aniversario. En esta foto, Wayne está detrás de un micrófono con una camisa rayada de azul y negro sosteniendo pequeñas banderas de Estados Unidos y de Rusia. Esta imagen, tomada a principios de los años 80, sirve como un recordatorio de cómo la amistad puede traer la paz en un mundo con tantas divisiones.

Friendship Force se creó para recordar que, a pesar de cualquier sistema global o régimen político que pueda intentar dividirnos, el espíritu humano, con comprensión, bondad y acogida, siempre prevalecerá. Como resultado, el mensaje de paz a través de la amistad ha alcanzado a cientos de miles de personas en casi todas las partes del mundo durante los últimos 40 años.

Al principio del 2017 y continuando al 2018, celebramos el impacto positivo que puede haber al construir puentes de comprensión a través de las barreras que separan a las personas. Pero la imagen de Wayne Smith también sirve para recordarnos que nuestro trabajo está lejos de terminar. **Gracias a todos** los líderes, embajadores, anfitriones, socios y donantes por contribuir con tiempo, energía y pasión en 2017. ¡Y feliz cumpleaños, Friendship Force!

En Amistad,
Jeremy Snook



Liebe Freunde,

Mein Büro füllt sich langsam mit Geschenken und Erinnerungsstücken von Friendship Force Abenteuer. Ein besonderer Gegenstand, der mir nach der 40. Jubiläumskonferenz blieb, ist ein Foto von Wayne Smith. Auf diesem Foto steht er in einem blau-schwarz gestreiften Hemd hinter einem Mikrofon und schwenkt Miniaturflaggen von den USA und Russland über seinem Kopf. Dieses Bild aus den frühen 1980ern dient als eine Erinnerung daran, wie Freundschaften in einer Welt voller Spaltung Frieden bringen können.

Friendship Force wurde gegründet um uns daran zu erinnern, dass sich der menschliche Geist immer durchsetzen wird - mit Verständnis, Liebenswürdigkeit und willkommen heißen Armen - welch globale Systeme, Regimes oder Agendas uns auch immer zu trennen versuchen. Die Botschaft von Frieden durch Freundschaft hat als Folge in den letzten 40 Jahren hunderttausende Menschen in fast allen Teilen der Welt erreicht.

2017 haben wir damit begonnen und in 2018 werden wir die positiven Auswirkungen weiter feiern, die das Bauen von Brücken der Verständigung über Grenzen hinweg, die die Menschen trennen, haben kann. Wie uns das Bild von Wayne Smith aber alle erinnert, ist unsere Arbeit noch lange nicht am Ende angelangt. **Vielen Dank euch allen** - Vorstände, Botschafter, Gastgeber, Partner und Sponsoren - für euren Beitrag an Zeit, Energie und Leidenschaft im Jahr 2017, und Happy Birthday, Friendship Force!

In Freundschaft,
Jeremy Snook

親愛なる皆様へ

私の事務所は徐々にですが、フレンドシップフォースの新たな冒険による贈り物や記念品によって埋められてきています。40周年記念の世界大会で残された特別なアイテムの一つはウェインズミス氏の写真です。この特別な写真の中で、彼は青と黒の縞模様のシャツを着てマイクの後ろに立ち、米国とロシアのミニャチャーの両国旗を頭上に掲げています。この1980年代初期の写真はフレンドシップが如何に障壁だらけの世界に平和をもたらすことができるか思い出させてくれます。

私たちを隔てようとするどんな世界的なシステムや政治制度、思惑があろうとも、理解する力、親切心、歓迎する力を持つ人間の方が常に勝るといえる事を思い起こす為にフレンドシップフォースは創設されたのです。その結果、友情を通して世界平和を広めるメッセージは、これまでの40年にわたり世界の何十万人の人々に届いています。

2017年に始まり2018年も引き続いて、私たちは 人々を隔てる障壁を超えた相互理解を築く橋渡しをする為に積極的な役割を果たしていきます。とは言え、ウェインズミス氏の写真が私達みんなに思い出させてくれた通り、私達の仕事はまだまだ道半ばです。2017年に、時間、労力、情熱を費やしてくださった全てのリーダー、アンバサダー、ホスト、パートナー、寄贈者の皆さんに深く感謝申し上げます。そしてフレンドシップフォースの40周年おめでとうございます。

友情を込めて
Jeremi Snook



Caros amigos,

Meu escritório está aos poucos se enchendo de presentes e lembranças de aventuras com a Friendship Force. Um item especial da Conferência Mundial do 40º aniversário é uma foto de Wayne Smith. Nessa imagem, Wayne está atrás de um microfone em uma camisa listrada de azul e preto segurando miniaturas das bandeiras dos Estados Unidos e da Rússia. A imagem, capturada no início dos anos 80, serve como um lembrete de como a amizade pode trazer a paz em um mundo com tantas divisões.

A Friendship Force foi criada para nos lembrar que, a despeito de qualquer sistema global ou regime político que possa tentar nos dividir, o espírito humano, com compreensão, bondade e acolhimento, sempre prevalecerá. Como resultado, a mensagem de paz através da amizade alcançou centenas de milhares de pessoas em quase todas as partes do mundo ao longo dos últimos 40 anos.

Começando em 2017 e continuando em 2018, nós celebramos o impacto positivo que pode haver ao construirmos pontes de compreensão através das barreiras que separam as pessoas. Mas a imagem de Wayne Smith serve também para nos lembrar que nosso trabalho está longe de terminar. **Obrigado a todos** os líderes, embaixadores, anfitriões, parceiros e doadores por contribuírem com tempo, energia e paixão em 2017. E feliz aniversário, Friendship Force!

Em amizade,
Jeremi Snook



Дорогие Друзья!

Мой кабинет постоянно наполняется подарками и сувенирами от путешествий клубов Силы Дружбы. На этом фоне особо выделяется фотография Уэйна Смита, оставшаяся у меня с нашей Юбилейной Конференции Празднования 40-летия Френдшип Форс. На фото он за микрофоном в синей черной полосатой рубашке, держит над головой миниатюрные флаги США и России. Это фото с начала 80-х годов напоминает нам о том, как дружба может принести мир на планету, полную разногласий.

Организация «Сила Дружбы» была создана, чтобы напомнить нам о том, что, независимо от глобальной системы, режима или политики, которые могут попытаться разделить нас, человеческий дух, понимание, доброта и гостеприимство. В итоге, за последние 40 лет послание мира от клубов Силы Дружбы достигло сотен тысяч людей почти во всех частях планеты.

Начиная с 2017 года мы отмечаем позитивный рост мостов дружбы, невзирая на все эти барьеры. А фотография Уэйна Смита напоминает всем нам, что наша работа далека от завершения. Спасибо всем Вам - лидерам, послан, встречающим, партнерам и благотворителям - за ваше время, энергию и энтузиазм в 2017 году, и с Днем Рождения, Сила Дружбы!

Искренне ваш,
Джереми Снук

Chers amis,

Mon bureau se remplit peu à peu de souvenirs et cadeaux de mes aventures Friendship Force. Un objet particulièrement distinct provient de la Conférence Internationale et Célébration du 40ème Anniversaire de Friendship Force, une photo de Wayne Smith. Sur cette image, celui-ci tient derrière un micro, vêtu d'une chemise rayée bleue et noire, tenant au-dessus de sa tête les drapeaux miniatures des Etats-Unis et de la Russie. Cette image du début des années 80 dépeint la façon dont l'amitié peut apporter la paix dans un monde criblé de divisions.

Friendship Force a été créée pour nous rappeler que, peu importe les régimes, programmes ou agendas politiques mondiaux susceptible de nous diviser, l'esprit humain, mêlant gentillesse, compréhension et bras accueillants, prévaudra toujours. Par conséquent, le message de paix à travers l'amitié a touché des milliers de personnes ces 40 dernières années, dans presque chaque partie du monde.

Depuis 2017, et tout au long de l'année 2018, nous célébrons l'impact positif que peut avoir la compréhension des peuples, au-delà des barrières qui séparent les individus. Cependant, comme nous le rappelle cette photo de Wayne Smith, notre travail est loin d'être achevé. **Merci à tous** - leaders, ambassadeurs, hôtes, partenaires et donateurs, pour votre contribution en 2017 : temps, énergie, passion, et Joyeux Anniversaire Friendship Force !

Amicalement,
Jeremi Snook

What is Friendship Force?



Founded in 1977, Friendship Force is a non-profit cultural organization focused on promoting understanding, cultural education, and citizen diplomacy through homestay Journeys and personal friendships. Through these exciting personal encounters, strangers become friends – and we know that by experiencing different views, you can discover common ground.



Friendship Force International conducts over 300 programs every year, in over 350 communities throughout more than 60 countries. Our programs bring diverse people together into each other's cultures and homes to share one-of-a-kind experiences not available to regular tourists. When you travel or host with the Friendship Force, you get to know real people by sharing real life. Friendships are formed that often last a lifetime.

Our unique Friendship Force Journeys provide international travelers with opportunities to host or be hosted by local people, and to be treated to a local experience in places around the world, seeing the world through other people's eyes.



Friendship Force members are ordinary people like you, living all over the world, who are eager to welcome you into their culture and their life, sharing insights and experiences that are not available to tourists. By sharing experiences, a home, meals, and conversations, we believe we can reach a new level of understanding among the human family.



Giving Thanks by the Numbers



Thanks to each of the **3,450** ambassadors who traveled in the name of friendship and the home hosts who opened their doors to welcome them! Thank you for connecting more than **60** countries together during **243** Global and International Club-to-Club Journeys. Thank you to the **1,105** ambassadors who recognized that friendship is needed at home too, participating in **85** domestic and European Journeys.

Thank you to the **300** people who attended the anniversary celebration in Manchester, U.K., and to the **thousands** more who celebrated our anniversary year together in their local communities.

Thank you Friendship Force for **40** wonderful years, and a special thanks to **each and every one of YOU** for being a part of it!



Complete List of Clubs

Australia

Adelaide
Albany
Blue Mountains and Nepean
Brisbane
Bundaberg
Cairns
Canberra and District
Casterton
Central Coast
Gold Coast
Hobart
Kempsey
Melbourne
Mount Barker
Mount Gambier
Murray Bridge
Newcastle
North Moreton
Perth
Salisbury and Northern Districts
Southern Sydney
Sunshine Coast
Sydney
Tamworth
Tweed Valley

Austria

Krems
Vienna

Azerbaijan

Baku

Belarus

Minsk

Belgium

Belgian Coast
Brussels
Leuven
Limburg

Bermuda

Bermuda (D)

Brazil

Belém
Belo Horizonte
Blumenau
Brasília
Campinas
Curitiba
Curitiba Metropolitano
Florianópolis
Fortaleza
Itanhaém
Nova Lima
Piracicaba
Recife
Ribeirão Preto
Rio de Janeiro
Salvador
Santo Ângelo
São José do Rio Preto
São Luís
São Paulo
São Paulo-ABC
Tere-Rio

Bulgaria

Sofia (D)

Burundi

Bujumbura

Canada

Alberta
Calgary Region
Edmonton and Area
Lethbridge
Medicine Hat
British Columbia
Metro Vancouver
Penticton-Okanagan

Victoria and Vancouver Island

Manitoba

Brandon and Area
Manitoba
Winnipeg

Northwest Territories

Hay River
Ontario
Greater Hamilton and Burlington
Haliburton Highlands
Niagara
North Bay
Ottawa
Stratford - St. Marys
Toronto

Québec

Canadian Capital Region
Montreal
Quebec
Sherbrooke
Saskatchewan
Saskatoon

Chile

La Serena
Santiago

China

Nanjing (P)

Colombia

Bogotá

Costa Rica

Alajuela
San José
Turrialba
West Alajuela

Cyprus

Nicosia

Czech Republic

Prague

Egypt

Cairo

Estonia

Tallinn

France

Biarritz
Bordeaux
Pau
Toulouse

Georgia

Tbilisi

Germany

Bavaria Nürnberg-Erlangen e.V.
Berlin
Cottbus
Freiburg
Halle-Saale
Hamburg e.V.
Hannover
Kiel
Lübeck
Metropole Ruhr
Norderstedt
Rheinessen
Schwerin
Varel
Vogtland

Ghana

Accra
Legon and Tema
Volta Lake

Greece

Athens

Guadeloupe

Guadeloupe

Hungary

Budapest
Pécs
Székesfehérvár

India

Nashik Riverside

Indonesia

Banda Aceh, Sumatra (D)
Bandung
Banjarmasin
Denpasar (Bali)
Jakarta
Malang
Solo-Surakarta
Surabaya
Yogyakarta

Israel

Central Israel

Japan

Aichi
Ehime
Fukuoka
Gifu
Hiroshima
Koriyama
Kumamoto
Kyoto-Fukuchiyama
Mie
Miyagi
Mt Fuji Yamanashi
Musashino Meguro
Nagasaki
Nara
Niigata

Oita
Osaka
Ota-Gunma
Saitama
Sapporo
Shizuoka
Tokyo
Tottori
Western Tokyo
Yamagata

Kenya

Kitui (D)
Nairobi

Korea

Seoul

Latvia

Riga

Liberia

Monrovia (D)

Malaysia

Kuala Lumpur

Mexico

Coatepec
Filobobos
Mexico City
Mundo Maya de Tuxtla Gutiérrez
Tuxtla-Gutiérrez
Xalapa

Moldova

Chisinau

Mongolia

Mongolia

Morocco

Azrou (P)



Key

(D) = Club in
Development

(P) = FFI Partnership

2017 Accomplishments

2017

January

Received Open World Leadership Center Grantee of Merit Award



February

Premiered new Friendship Force video in multiple languages

First Humanitarian Journey to Kitui, Kenya

March

Launched new website

Opened first London bank account to accept euros and pounds

Completed successful Celebration at Sea Cruise voyage

First Family Journey between Ottawa and Guadeloupe

April

Released first Quarterly eNewsletter



May

Launched 40th Anniversary Campaign to help fund vision for the future



June

Published first Annual Report in four years

FF São Luís, Brazil hosted its first inbound Journey

July

Moved office space to better fit our reduced Atlanta-based staff and increased international staff



August

Celebrated the 40th Anniversary of Friendship Force at World Conference in Manchester, England



September

Debuted second international Friendship Force promotional video: "Now More Than Ever"



October

Launched globally secure database setting foundation for new member technology in 2018

Completed the first Discover Journey to the Philippines following 2016's Pioneer Journey

November

Participated in global Giving Tuesday event raising funds for 40th Anniversary Campaign



December

Completed our first full year of offering travel insurance to all of our members - issuing over 600 policies to members and travelers around the world in 2017





2017 Wayne Smith Medal Recipients



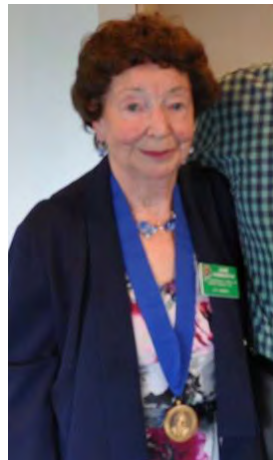
Paul and Charlene Havixbeck
FF Winnipeg, Canada



Adrienne Moen
FF Greater Des Moines, USA



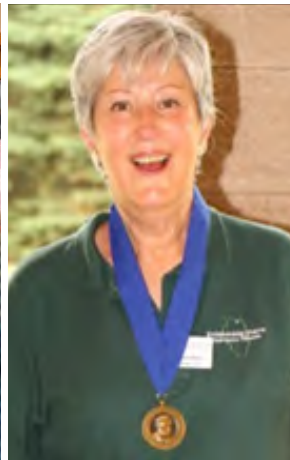
Doris Mueller
FF Greater Milwaukee, USA



June Kenworthy
FF Christchurch, New Zealand



Eric Scott
FF Christchurch, New Zealand



Diana Sanders
FF Northern Illinois, USA

The Wayne Smith Medal recognizes those who have shown exceptional leadership in advancing the Friendship Force mission in their communities. The award is a tribute to the memory of Friendship Force founder Wayne Smith, whose boundless energy and optimism and untiring commitment to the cause of world friendship made this organization the global force for good that it is today.



Club Milestones

Congratulations to all the clubs who celebrated milestone anniversaries in 2017!



5 Years	10 Years	15 Years	20 Years	25 Years	30 Years	35 Years	40 Years
Coatepec	Baku	Greater Hamilton and Burlington	North Moreton	Pikes Peak Region	Kempsey	Western Kentucky	Billings
Liuzhou (Partner)	Blue Mountains-Nepean	Bavaria Nürnberg Erlangen e.V.	Melbourne	Auckland-North Shore	Isle of Wight	Derbyshire	Central Montana
Guzelbahce	Haliburton Highlands	Curitiba Metropolitano	Mispah	Gold Coast	Marlborough	Columbia Cascade	Greater Des Moines
Kampala	Çankaya		Manitoba	Saitama	Koriyama	Bogotá	
Guadeloupe	São José do Rio Preto		Southern Oregon	Nairobi	Newcastle	Mount Barker	
Mongolia	Leuven		Xalapa	Oregon's Mid-Willamette Valley	Tweed Valley	Western Colorado	
			Malang	Jakarta	Brisbane	Western North Carolina	
			Seoul	Belém	Luebeck	Memphis	
			Québec Region	Novgorod			

Open World Leadership Program

Since 1999, Friendship Force clubs across the United States have hosted thousands of delegates from countries throughout Eurasia thanks to the work of the Open World Leadership Center, a legislative branch agency founded as an arm of the U.S. Congress. Open World delegates are emerging leaders who are provided with extensive exposure to American democratic institutions and civic life while being hosted by American families.

Each delegation has a specific program theme, with topics such as local legislature, media literacy, nature preservation, agriculture and more. After each program is completed, delegates implement the knowledge they gained in the U.S. to benefit their local communities. Some delegates go on to help open new Friendship Force clubs in their home countries. The US host clubs receive many benefits from their hosting experience, including outreach in their local community, increased knowledge of program topics, new friends from countries without a Friendship Force presence, and sometimes gaining new members through like-minded local organizations. Hosts often consider their delegates friends and later travel to visit them in their home countries.

**In 2017, U.S. Friendship Force clubs hosted
138 Delegates from 17 Countries**



Friendship Force International is grateful to the Open World Leadership Center for their continued support as a grantee organization in this program. If your U.S.-based club is interested in hosting a delegation or learning more, please contact FFI staff member and Manager of our Open World Programs, Elena McCarty, at elena@friendshipforce.org.



In May 2017, the Friendship Force of Dayton, Ohio, USA hosted an Open World delegation from Tajikistan with the topic Mental Health and Well-Being. Before the delegates even arrived, the planning team learned about Tajikistan, the country's quality of mental health services, and the general well-being of residents. Materials provided to hosts from Open World explained that medical facilities and their attending physicians in Tajikistan often lack the necessary training to diagnose and treat developmental disabilities or mental illnesses.

The host community of Dayton is home to a strong psychiatric residency program, and the director of the residency training program was a major partner in program planning. During their stay, the Tajik delegates and 15 medical doctors had the opportunity to discuss concerns like psychiatric training, types of clinics, specialization fields, and diagnosing and treating patients. As a result of this week, partnerships were developed and specialized medical programs are to be created in Tajikistan.

As Host Director Julie Vann commented, "All the delegates personally invited us to at some future date also visit Tajikistan. [...] Each Tajik delegate seemed pleased with that idea. We all recognized the strong friendships that were built during their week in Dayton. There is a desire to visit the Tajik homeland and meet their families and visit their workplaces." Since hosting this Open World delegation, FFI is working with FF Dayton on an upcoming visit to Tajikistan to work on opening a Friendship Force club there!

Financial Report

FINANCIAL INFORMATION

Fiscal Year 2017 (1/1/2017 - 12/31/2017)

Net Assets: **\$302,277**

Operating Revenues & Gains

Journey Participation Fees	\$1,390,874
Membership Fees	\$185,571
Annual Fund Contributions	\$6,934
Grants	\$108,992
Investment Income & Other*	\$201,179

Total **\$1,893,550**

Contributions

Annual Fund	\$12,011
40th Anniversary Campaign	\$34,805

Total **\$46,816**

Operating Expenses

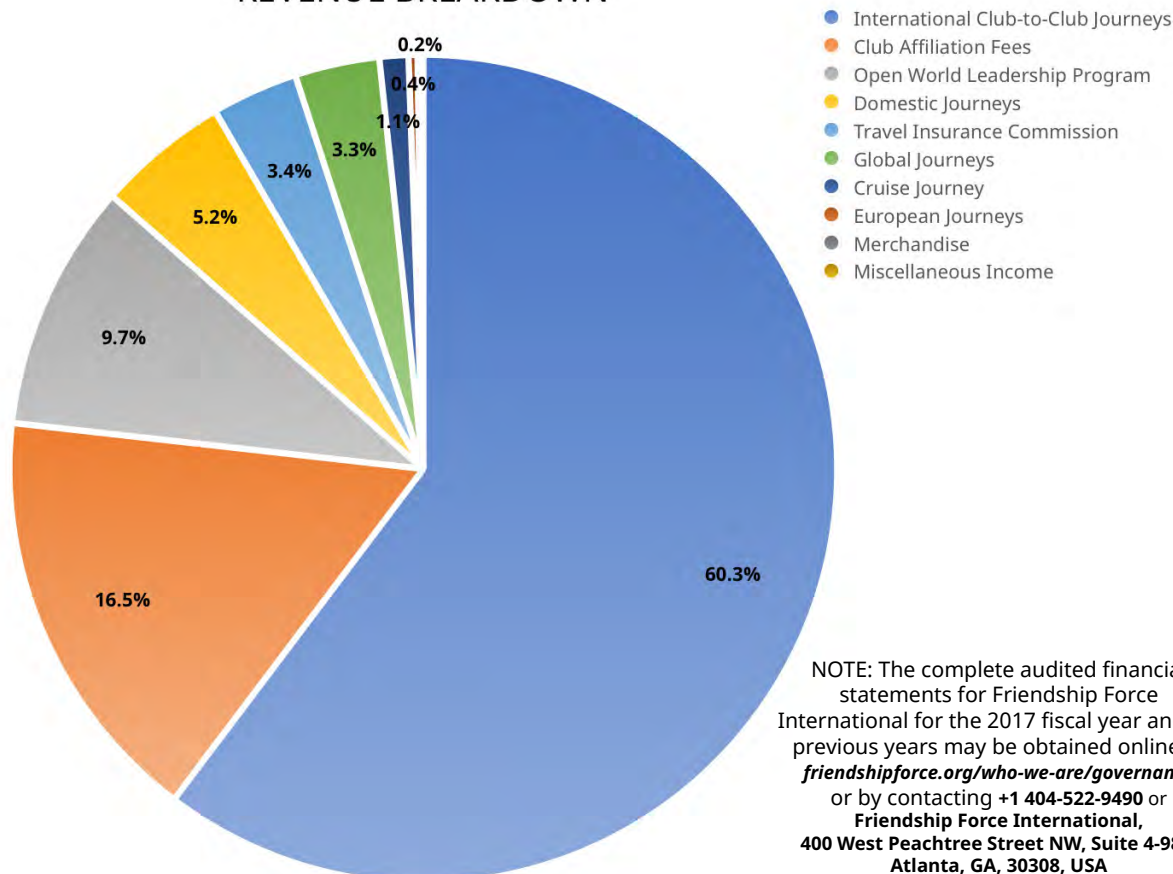
Program Services	\$1,521,721
Management and General	\$271,688
Fundraising	\$82,698

Total **\$1,876,107**

* website, database and travel insurance

Friendship Force International relies on fees generated through various types of Journeys to sustain the work of its mission. With the support of a small staff, many of whom are strategically located around the world, and your participation in Journeys, we work together toward realizing a world of peace created through simple acts of friendship. While the basic operations of Friendship Force are covered through fees, steps toward modernizing our program infrastructure and enhancing our programs only happen through the generosity of our donors and the tens of thousands of volunteer hours that go into developing and fulfilling Journeys and governing clubs each year. *Thank you!*

REVENUE BREAKDOWN



40th Anniversary Campaign: How We Continue to Build

Thank you for your support of
time and funds to build bridges of
understanding around the world!

The 40th Anniversary

Campaign officially launched in May 2017 and continues today. This campaign will fund the 2018-2021 strategic plan and strategic initiatives, focused exclusively on building for the future.



The Wayne Smith Legacy Circle

is the planned giving fund established in honor of the organization's founder, Dr. Wayne Smith. Planned giving involves integrating a donor's charitable gift into his or her overall financial, tax, and estate planning objectives.



The Friendship

Force Annual Fund is the general fund of Friendship Force International. Donations received go to support our current network through designated programs and initiatives. It also provides a way to give to FFI on an on-going basis - once a year, once a quarter, or once a month.



INDIVIDUALS

J. Stephen Adams
Jennifer Allred
Shelley Bain
Jean Bayless
Jean Behse
Gayle Best
Gordon and Barbara Birschbach
Barbara Blakistone
Amy Bley
Virginia Boehme
Ray and Margie Bowyer
Mary Buchel
Katherine Burnie
Charlotte Ann Button
Elizabeth Callahan
Frances Cherney
Katherine Cooper
Eileen Costello
Katherine Coyner
Grace Crary
Liz Crowley
Gary and Sue Cummins
Bradley Currey
Linda Daniels
Lucretia Davenport
Michael Davis
Ronda Davis
Betty Jean DeMersseman
Jean Dirk
Robin Dooan
Gary Drescher
Bob and Gayle Duncan
Leslie Eckstat
Concepcion Elkins
Becky Elston
Kathleen Emerson
Barb Fields
Charlotte George
Patricia Ghiglieri
Mary Giddings
Mary Goeks
Patricia Gomez
Sue Gordon
Kitty Greenlee
Ivan and Jeannette Gruetzmacher
Roselyn Haas
Karoline Hall
Karolyn Hanna
Fumi Harada
Gwen Harfst
Dale and Sara Harmelink
Brian and Joan Harrington
Kathleen Hart

Aleda Hartman
John and Donna Haut
Carole Heath
Bill Horstman
Jim and Sharon Huck
Anna Cathryn Ignatin
Diane Istvanek
Jan Johnson
Linda and Barry Kadechuk
Jeff Kamrow
Tom Karabatsas
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Anita Kopylay
Dorothy Krupa
Philip and Susan Larson
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Debbie Lattey
Sherri Lichtenberger
Melita Link
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Maranell McKnew
Fayleen Melville
Dave and Pat Meyer
Marsha Michel
Caryl Mikrut
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Doris Mueller
Peggy Mueller
Jack Mullen
Joan Nagelkirk
Jeanne Narbut
Emmanuel Ndayisaba
Glenda Noel
Lyta Norman
Stella Norman
Felix Nzikobanyanka
Cynthia Paulson
Edward Perez
Marilyn Peterson
Paulette Pigeon
Judith Powell
Rita and Ted Powell

Mike Rakouskas
Cristine Ann Reischl
Ken Rice
Cecil Roberts
Paula Rose
Larry Salisbury
Ted Samland
Diane Saul
Cecil Schneider
Larry Scott
Laurie Ann Scott
Sally Scott
Ronald & Robin Scott
Terry Scrivner
Mary Sherman
Larisa Sorkin
Steve Spigel
Amy and Joel Stevens
Aki Sugaya
Andrew Tallant
Glenn Tilton
Christina Van Mesdag
McGregor
Richard and Carol Vigsnes
Earl Visser
Jan Vivanco
Annette Watson
Peter Watson
Christine Watson
Sherry Wileman
Diana Williams
Jean Wilson
Judith Wondolowski
Maureen Young
Marisue Zillig

CLUBS

Adelaide
Austin
Baton Rouge
Birmingham
Canadian Capital Region
Cedar Rapids - Iowa City
and Greater Lansing
Central Iowa
Central Virginia
Chicago
Christchurch
Connecticut
Dayton
Fort Worth
Greater Atlanta
Greater Cincinnati
Greater Denver

Greater Milwaukee
Greater Omaha
Greater Taipei
Hamilton and Waikato
Houston
Howick
Huntsville Area
Itanhaem
Knoxville
Koriyama
Las Vegas
Lincoln
Louisville
Manitoba
Marlborough
Minnesota-Twin Cities
Missouri-St. Louis
Mount Barker
Napier
Nelson
New Plymouth
Niagara and Baton Rouge
Noord
North Bay
North Moreton
Northern Colorado
Northern District Clubs - Australia
Northern Illinois
Oklahoma
Oregon's Mid-Willamette Valley
Ottawa
Peaks to Plains Journey
Pike's Peak
Quad Cities
Raleigh
Reno-Tahoe
Richmond
Sacramento
Saitama
San Diego
Santa Barbara
Sapporo
Seattle-Tacoma
Southwest Florida
Stratford and St. Marys
Sunshine Coast
Sydney
Taupo and New Zealand Clubs
Wanganui
Wellington
Western Colorado
Western North Carolina
Western Tokyo
Whangarei
Wisconsin-Madison

This campaign has three goals:



1. Expand Our Core

With your support, by 2021 FFI will expand our sphere of influence from 40,000 to 80,000 participants and extend the reach of Friendship Force from more than 60 countries to 90 countries.

- **Build Friendships Where Peace and Understanding are Most Needed**
- **Online Member and Club Profiles to Facilitate Intercultural Communications**
- **Marketing and Public Relations Materials for Club Support and New Club Development**



2. Engage Future Leaders

These programs are designed to teach cultural understanding and broaden minds at a young age. By engaging new generations, the mission of peace and friendship will remain strong into the future. We will also, however, continue to support the leadership development of our current membership, because it is with their help that we will be able to expand and grow our organization.

- **Global Citizen Leadership Development**
- **Youth Cultural Immersion Programs**
- **Intergenerational Programming**



3. Activate a New, Socially-Responsible Travel Network

Reaching and connecting more people in more countries requires providing effective technology to facilitate in-person, face-to-face connections and friendships. These projects use the latest technological trends in global communication to expand the reach and impact of Friendship Force's cultural education initiatives.

- **Create Multilingual Pathways for Individuals Worldwide to Engage With our Mission**
- **Partners in Peace: Build Friendships Around Joint Humanitarian Passions**
- **Launch an Online Global Travel-for-Change Network**

In 2017, donations were used to...



Build a New Website and Secure Database

Catapulting Friendship Force's technology into the 21st century, members began to experience the phased roll-out of our new website and database in 2017. This \$88,880.58 part of the over \$100,000 raised and spent over the last two years to update FFI's digital systems. This technology possess the highest level of data security, ability to offer a multilingual experience, and has incredible potential as we continue to grow. Thank you, members and friends, for making this much-needed investment happen!

\$88,880.58



Fund International Public Relations and Marketing

Positioning Friendship Force on the world stage takes time, a solid strategy, and inspirational stories. In 2017, we reached millions of people on the global newswire with your stories. We also launched two new promotional videos and recreated our messaging to better assist clubs with member recruitment and mission promotion. Thank you for helping to make that happen!

\$38,728.30



Focus on Philanthropy - Materials, Strategy, and Promotion

Transforming our message of peace through friendship into an invitation to foundations, corporations, and partners took time and finesse, but in the end, coinciding with our 40th Anniversary Celebration, Friendship Force launched an effort to take the organization to the next level through the 40th Anniversary Campaign! FFI also developed the Wayne Smith Legacy Circle, opening avenues for donors to leave their legacy through planned giving. In 2017, we received the first donation to this new giving element! Thank you for walking with us towards the future and thank you to those who have already decided to take part!

\$22,000



Provide 40th Anniversary Conference Scholarships

For many of our members, money to travel and take part in Friendship Force events can be hard to find. Thanks to many of you who attended the 40th Anniversary World Conference in Manchester, England, Friendship Force was able to help bring some of these members to this special event.

\$4,043.81

FFI's Impact in 2017: A Complete List of 2017 Journeys

JANUARY

- 10001 Discover Guatemala
- 10002 Experiencing the Arts in Greater Sarasota
- 10004 Explore Northern India (with Nashik Riverside Homestay)
- 10006 Seattle-Tacoma to Nakhon Ratchasima
- 10007 Western Tokyo and Mt. Fuji Yamanashi, Japan to Melbourne, Australia
- 10262 Utah, USA to Santa Barbara, USA

FEBRUARY

- 10008 Wisconsin-Madison, USA to Guadeloupe
- 10009 Australia to Winnipeg, Ottawa, Victoria & Vancouver Island, Canada and Dallas, USA
- 10010 Biarritz, France to Alajuela, Costa Rica
- 10014 Humanitarian Exchange to Kitui, Kenya
- 10015 Long Island, USA to Ciudad de las Flores, Costa Rica
- 10016 Stratford-St. Marys, Canada to Mundo Maya de Tuxtla Gutierrez, Mexico and West Alajuela, Costa Rica
- 10034 Tere-Rio, Brazil to Thames Coromandel, NZ and Newcastle and Adelaide, Australia
- 10037 Wild West with Sacramento, Tucson and Kern County
- 10225 New Zealand Adventure Exchange with Wairarapa and Napier, NZ
- 10237 Central Coast, Australia to North Moreton, Australia
- 10270 OPEN WORLD - Role of Local Legislatures/Staff from Kazakhstan to Greater Atlanta, USA
- 10271 OPEN WORLD - Legislative Development: Health Care from Ukraine to Sacramento, USA
- 10272 OPEN WORLD - Legislative Development: Women Staffers from Ukraine to Lincoln, USA

MARCH

- 10012 Cottbus, Germany to Cape Town, South Africa
- 10017 Auckland-North Shore, NZ to Mexico City and Comitan, Mexico
- 10018 Blue Mountains, Australia to Tauranga Western Bay of Plenty, Whangarei and Southland, NZ
- 10019 40th Anniversary Celebration at Sea Cruise
- 10020 Edmonton and Area, Canada to Nor Peru and Tarapoto, Peru
- 10021 Florida Suncoast, USA to Kapiti Coast and South Taranaki, NZ
- 10022 French Speaking Family Journey to Guadeloupe
- 10023 Hiroshima, Japan to Southwest Florida, USA
- 10024 Melbourne, Australia to Christchurch and Marlborough,

- NZ
- 10026 Niagara, Canada to Turrialba, Costa Rica
- 10029 Olympia and Whidbey Island, USA to Tokyo and Oita Japan
- 10030 Quad Cities, USA to Nelson, Napier and Horowhenua, NZ
- 10031 San Diego County, USA to Vietnam
- 10032 Shizuoka, Japan to San José, Costa Rica
- 10033 Southern New Jersey, USA to Cape of Good Hope, South Africa
- 10042 Cairns, Australia to Ehime and Kyoto-Fukuchiyama, Japan
- 10046 Greater Omaha, USA to Adelaide and Perth, Australia and New Plymouth, NZ
- 10053 Québec Region, Canada to Western Tokyo and Osaka, Japan
- 10228 Salisbury and Northern Districts, Australia to Central Coast, Australia
- 10233 Sydney, Australia to Mount Gambier, Australia
- 10241 Memphis, USA to San Francisco, USA
- 10245 Columbia Cascade, USA to Mount Barker and Gold Coast, Australia
- 10246 Discover San Miguel de Allende, Mexico II
- 10249 Perth, Australia to Taupo and Manawatu, NZ
- 10273 OPEN WORLD - Role of Women in Countering Violent Extremism from Tajikistan to Minnesota-Twin Cities, USA
- 10274 OPEN WORLD - Georgia / Young Professionals: Entrepreneurship in small and one-company towns to Big Canoe-North GA, USA
- 10284 Olympia, USA to Central Arizona, USA
- 10289 Greater Milwaukee, USA to Florida Suncoast, USA
- 10304 New Plymouth, NZ to Wanganui, NZ
- 10338 Mushino Meguro, Japan to Kaohsiung, Taiwan

APRIL

- 10000 Biking in Brussels, Belgium
- 10025 National Capital Area, USA to Greater Izmir and Çankaya, Turkey
- 10038 All World Exchange to Azrou, Morocco
- 10039 Austin, USA to Greater Manchester, UK
- 10040 Baton Rouge, USA to Oklahoma, USA
- 10041 Brandon and Area, Canada to Sochi, Russia and Bursa, Turkey
- 10044 Central Virginia and Greater Des Moines, USA to Mundo Maya de Tuxtla Gutierrez, Mexico

- 10045 Greater Harrisburg, USA to Devon, UK
- 10047 Haliburton Highlands, Canada to Nara, Hiroshima (stopover) and Shizuoka, Japan
- 10049 Kempsey, Australia to Niigata, Japan and Seoul, Korea
- 10051 New Hampshire Seacoast, USA to Metropole Ruhr, Germany
- 10052 Newcastle, Australia to Saitama, Japan and Greater Taipei, Taiwan
- 10055 Western Colorado, USA to Brisbane, Mount Barker and Southern Sydney, Australia
- 10069 Huntsville Area, USA to Bavaria Nuremberg-Erlangen and Varel, Germany
- 10071 Kern County and Honolulu, USA to Bogotá, Colombia
- 10076 Sacramento, USA to Cedar Rapids-Iowa City and Missouri-St. Louis, USA
- 10091 Greater Milwaukee, USA to Florianópolis and Salvador-Bahia (stopover), Brazil
- 10224 Passion for Painters and Paintings with FF Leuven
- 10235 Southern Sydney, Australia to Melbourne, Australia
- 10256 Kansas, USA to Western North Carolina, USA
- 10266 Dallas, USA to Southern New Jersey, USA
- 10275 OPEN WORLD - Members of Parliament from Kazakhstan to Birmingham, USA
- 10288 Isle of Wight, UK to Cornwall, UK
- 10295 Northern Illinois, USA to Dayton, USA
- 10305 Christchurch, NZ to Southland, NZ
- 10308 OPEN WORLD - Rumsfeld Group - Accountable Governance to Central Iowa, USA
- 13351 Louisville, USA to Raleigh, USA

MAY

- 10035 Ancestral and Contemporary Puebloan Cultures with New Mexico
- 10043 Canadian Capital Region, Canada to Hannover, Germany
- 10048 Horowhenua and Wanganui, NZ to Murray Bridge, Australia
- 10050 Nashik Riverside, India to Tottori and Nagasaki, Japan
- 10057 Bristol, UK to Rheinhessen, Germany and Belgian Coast, Belgium
- 10059 Central Coast, Australia to Luebeck, Germany and Helsingborg, Sweden
- 10060 Charlotte, USA to Louisville, USA
- 10062 Christchurch, NZ to Kaohsiung, Taiwan and Koriyama and Mie, Japan
- 10063 Connecticut, USA to Western Colorado and Northern Colorado, USA
- 10065 Denver, USA to Dayton and Western Michigan, USA
- 10066 Fortaleza, Brazil to Greater Hamilton & Burlington, Canada
- 10067 Greater Izmir, Turkey to Solothurn, Switzerland and Berlin, Germany
- 10070 In Depth Kauai, Hawaii
- 10072 Medicine Hat, Canada to Limburg, Belgium
- 10073 Minnesota-Twin Cities, USA to Lethbridge, Canada
- 10075 Ottawa, Canada to Schwerin, Germany
- 10077 São Paulo, Brazil to Lincoln and Pikes Peak Region, USA
- 10078 Seoul, South Korea to Blue Mountains and Tamworth, Australia
- 10079 South Taranaki, NZ to North Bay, Canada and Houston,

USA

10080 Sunshine Coast, Australia to Rostov-on-Don, Russia and Hsinchu, Taiwan

10096 Korolev, Russia to Norderstedt, Germany

10098 La Serena, Chile to San José, Costa Rica

10101 Memphis and The Villages, USA to Ottawa, Canada

10102 Metro Vancouver, Canada to Netherlands East, Netherlands and Limburg, Belgium (stopover) and Biarritz, France

10103 Oita, Japan to Freiburg, Germany

10127 Moscow, Russia to Nova Lima, Brazil

10180 Niagara, Canada to New Hampshire Seacoast and Tucson-Southern Arizona USA

10223 Murray Bridge to Bundaberg, Australia

10244 Belgian Coast, Belgium to Bordeaux, France

10247 Gold Coast, Australia to Greater Cincinnati, Birmingham, and Oklahoma, USA

10255 Central Israel, Israel to Hamburg, Germany

10259 Raleigh, USA to Lake Hartwell, USA

10265 San Diego, USA to Wisconsin-Madison, USA

10267 English Language Learning Journey: Japan to Greater Omaha and Greater Des Moines, USA

10277 OPEN WORLD - Mental Health and Well-being - delegates from Tajikistan to Dayton, USA

10282 Ottawa, Canada to Greater Hamilton and Burlington, Canada

10290 Belo Horizonte, Brazil to Lima and Trujillo, Peru

10307 Niagara, Canada to Stratford-St. Marys, Canada

10315 Bucharest, Romania to Netherlands East, Netherlands

10316 National Capital Area, USA to Richmond, USA

10319 Napier, NZ to Wellington, NZ

10328 North Moreton to Salisbury & Northern Districts, Australia

JUNE

10068 Hamilton & Waikato, NZ to Edmonton and Manitoba, Canada

10074 Nouméa, New Caledonia to Chicago and Wisconsin, USA

10081 Baton Rouge, USA to Brussels, Belgium

10082 Big Canoe, USA to Oregon's Mid-Willamette Valley and Sacramento, USA

10084 Celebrate Canada's 150th anniversary in Eastern Canada

10085 Central Iowa, USA to Brandon and Area, Canada

10086 Central North Carolina, USA to São Luís, Brazil

10087 Cultural Discovery of Armenia, Georgia and Ukraine (Odessa)

10089 Flathead Valley, USA to Long Island, USA

10092 Greater Orlando, USA to Denver, USA

10093 Güzelbahçe, Turkey to Cottbus, Germany

10094 Hannover, Germany to Greater Hamilton & Burlington, Canada

10095 Isle of Wight, UK to Tallinn, Estonia

10097 La Serena, Chile to Coatepec, Mexico

10099 Lake Hartwell, USA to Calgary, Canada

10100 Louisville, USA to Greater Des Moines, USA

10104 Pikes Peak Region, USA to Southern Oregon, USA

10106 San Francisco, USA to Sapporo, Japan

10107 Southwest Florida, USA to Stratford-St. Marys and

Haliburton Highlands, Canada

10108 West Alajuela, Costa Rica to Bavaria-Nuernberg-Erlangen, Germany and Brasov, Romania

10109 Albany, Australia to Greater Manchester, UK and Vogtland, Germany

10116 Manawatu, NZ to Bundaberg and Cairns, Australia

10252 Székesfehérvár, Hungary to Leuven, Belgium

10260 Leuven, Belgium to Varel, Germany

10269 Baku, Azerbaijan to Greater Detroit, USA

10278 OPEN WORLD - Environmental Protection from Ukraine to Central Montana, USA

10281 Guadeloupe to Ottawa Family Journey

10287 Bordeaux, France to Cornwall, UK

10291 Taipei, Taiwan to Kansas and Olympia, USA

10293 Cornwall, UK to Budapest, Hungary

10296 Dayton, USA to Greater Milwaukee and Quad Cities, USA

10301 Saskatoon, Canada to Winnipeg, Canada

10323 Birmingham, USA to Dallas, USA

10329 Australian Rotarians to Greater Atlanta, USA

10331 Shelby, USA to Columbia Cascade, USA

10335 Penticton-Okanagan, Canada to Medicine Hat and Edmonton & Area, Canada

10336 Bundaberg, Australia to Kempsey, Australia

JULY

10027 Noord and Netherlands East, Netherlands to Isle of Wight, UK

10061 Chicago, USA to Bergen, Norway

10083 Çankaya, Turkey to Kiel, Germany

10112 Kaohsiung, Taiwan to Halle-Saale (with Taichung, Taiwan) and Norderstedt, Germany

10113 Lethbridge, Canada to Connecticut, USA

10118 Sibiu, Romania to Sherbrooke, Canada

10119 Solothurn, Switzerland to Mongolia

10120 Tamworth, Australia to Limburg, Belgium and Derbyshire, UK

10121 Tuxtla Gutierrez, Mexico to Santa Barbara and Sacramento, USA

10128 Niigata, Japan to Moscow, Russia

10234 Kempsey, Australia to Sunshine Coast, Australia

10250 Summer in the City of Arts & Innovation!

10302 Winnipeg, Canada to Saskatoon, Canada

10306 Stratford-St. Marys, Canada to Niagara, Canada

10310 OPEN WORLD - Members of Parliament from Peru to Austin, USA

10313 Fort Worth, USA to Greater Harrisburg, USA

10581 New Plymouth, NZ to Manawatu, NZ

10585 Auckland-North Shore, NZ to Tauranga Western Bay of Plenty, NZ

AUGUST

10088 Dallas, USA to Saskatoon, Canada

10090 Greater Atlanta, USA to Iringa, Tanzania

10110 Brasília, Brazil to Azrou, Morocco

10114 Lima, Peru to Moscow and Novgorod (stopover), Russia

10117 Marlborough, NZ to Seattle-Tacoma, USA and Lethbridge, Canada

10123 Freiburg, Germany to Ulan-Ude, Russia and Mongolia

10124 Guadeloupe to Canadian Capital Region and Ottawa,

Canada

10125 Helsingborg, Sweden to Krems, Austria

10126 Kumamoto, Japan to Edmonton, Canada

10131 Sydney, Australia to Riga, Latvia and Leuven, Belgium and County Durham, UK

10132 Total Solar Eclipse Journey with Oregon's Mid-Willamette Valley and Columbia Cascade, USA

10160 Sarasota, USA to Cornwall, UK

10229 Mount Barker, Australia to Newcastle, Australia

10236 Adelaide, Australia to Albany and Perth, Australia

10238 40th Anniversary World Conference in Manchester, England

10257 Hiroshima and Musashino Meguro, Japan to Los Angeles, USA

10261 Austin, USA to San Diego, USA

10264 Limburg, Belgium to Solothurn, Switzerland

10286 Székesfehérvár, Hungary to Berlin, Germany

10299 Nova Lima, Brazil to Recife, Brazil

10314 Central North Carolina, USA to Northeast Ohio, USA

10321 English Language Learning: Japan to Wairarapa and Hamilton & Waikato

10582 Tauranga Western Bay of Plenty, NZ to Kapiti Coast, NZ

SEPTEMBER

10058 Cape Town, South Africa to Xalapa and Mexico City, Mexico (stopover) and Baton Rouge, USA

10064 Dayton, USA to Chisinau, Moldova and Sibiu, Romania

10105 Riga, Latvia to Niagara, Canada

10111 Fukuoka, Japan to Medicine Hat, Canada

10122 Ehime, Japan to Salisbury and Northern Districts, Australia

10129 Saitama, Japan to Luebeck and Varel, Germany

10130 Sapporo, Japan to Schwerin, Germany

10134 Aichi, Japan to Victoria and Vancouver Island

10135 Belem, Brazil to Székesfehérvár, Hungary

10137 Bundaberg, Australia to Cape of Good Hope, South Africa and Hannover, Germany

10139 Greater Hamilton and Burlington, Canada to Blue Mountains and Brisbane, Australia and Wellington, NZ

10140 Greater Lansing, USA to Tauranga Western Bay of Plenty and Wanganui, NZ

10141 Kapiti Coast, NZ to Adelaide, and Casterton, Australia

10145 Manitoba, Canada to Central Montana and Cheyenne, USA

10146 Mie, Japan to Penticton-Okanagan, Canada

10147 Murray Bridge, Australia to Leicestershire, UK and Pau, France

10149 Nelson, NZ to Haliburton Highlands and Niagara, Canada

10152 North Moreton, Australia to Southern Connecticut, New Jersey USA, and Stratford-St. Marys, Canada

10153 Oregon's Mid-Willamette Valley, USA to Hsinchu, Taiwan (Stopover) and Malang and Denpasar, Indonesia

10155 Piracicaba, Brazil to Vienna, Austria and Toulouse, France

10156 San Antonio, USA to Quebec Region (with Raleigh, USA) and Connecticut, USA

10157 Ribeirao Preto and Sao Paulo-ABC, Brazil to Korolev and Saratov, Russia

10159 San José, Costa Rica to Winnipeg and Calgary, Canada
 10161 Schwerin, Germany to Bristol, UK
 10164 Explore the Arts, Culture and Food in the Midwest
 10175 Kiel, Germany to Cleveland County, UK
 10183 Pikes Peak Region, USA to Montreal, Canada
 10190 Southern Oregon to Kempsey and North Moreton
 10226 All world to Azrou, Morocco
 10227 Isle of Wight, UK to Missoula-Western Montana and Flathead Valley, USA
 10230 Sunshine Coast to Southern Sydney, Australia
 10232 Newcastle, Australia to Gold Coast, Australia
 10251 Montreal, Canada to OLLI at FSU (Tallahassee) and Lake Hartwell, USA
 10253 Hamburg, Germany to National Capital Area, and Western Michigan USA
 10258 Discover Peru
 10268 São Paulo, Brazil to Santo Angelo, Brazil
 10279 OPEN WORLD - Countering False Information/Media Literacy from Ukraine to Wisconsin-Madison, USA
 10280 OPEN WORLD - Successful Blogging from Russia to Charlotte, USA
 10297 Lower Columbia, USA to Cedar Rapids-Iowa City, USA
 10300 Solothurn, Switzerland to Berlin, Germany
 10318 A Walk with Swiss Friends (Solothurn)
 10322 New Mexico, USA to Western North Carolina, USA
 10326 OPEN WORLD - Educator Partners from Moldova to Raleigh, USA
 10334 OPEN WORLD - Kyrgyz tourism group to New Hampshire Seacoast, USA
 10527 OPEN WORLD - Multilingualism and Access to Public Information from Kosovo to Cedar Rapids, USA
 10528 OPEN WORLD - Best Media Practices OR Government Spokespeople from Kazakhstan to Kansas, USA
 10529 OPEN WORLD - Building E-Government Capacity from Serbia to Utah, USA
 10580 Whangarei, New Zealand to Taupo, Napier and Gisborne, New Zealand
 10586 Cedar Rapids-Iowa City, USA to Quad Cities, USA

OCTOBER

10003 Explore Myanmar
 10013 Denver, USA to Nairobi, Kenya and Kampala, Uganda
 10028 Northern Illinois, USA to Kampala, Uganda and Mispah, South Africa
 10036 Toulouse, France to Blumenau and Piracicaba, Brazil
 10136 Brasov, Romania to Cape Town, South Africa
 10142 Kyoto-Fukuchiyama, Japan to Noumea, New Caledonia
 10143 Leuven, Belgium to San Diego County and Honolulu, USA
 10148 Nara, Japan to Pécs, Hungary
 10150 Nor Peru, Peru to Urla of Greater Izmir, Turkey and Cairo, Egypt
 10151 Norderstedt, Germany to Santiago, Chile and Tarapoto, Peru
 10154 Ottawa, Canada to Georgetown and Northern Colorado, USA
 10158 San Francisco, USA to Oklahoma and Denver, USA
 10162 Shelby, USA to Southland, NZ and Hobart, Australia
 10163 Taupo and Otago to Hsinchu and Tokyo and Taipei
 10167 All Indonesia to Sunshine Coast, Australia

10168 Calgary, Canada to Richmond, USA
 10169 Campinas, Brazil to La Serena, Chile and Bogotá, Colombia
 10172 Greater Cincinnati, USA to New Plymouth and Gisborne, NZ
 10173 Haliburton Highlands, Canada to Greater Harrisburg, USA
 10174 Halle-Saale, Germany to Central Israel, Israel
 10176 Lamphun, Thailand to Hamburg, Germany
 10177 Long Island, USA to Huntsville, USA
 10178 Mexico City, Mexico to Auckland-North Shore, NZ and Sydney, Australia
 10179 Chicago Film Festival
 10181 North Bay to Newcastle and Tamworth and Bundaberg
 10182 Perth, Australia to Ota-Gunma and Miyagi, Japan
 10184 Quad Cities, USA to Charlotte, USA
 10185 Sacramento, USA to Western Tokyo and Musashino Meguro (stopover) and Gifu, Japan
 10186 Salvador-Bahia, Brazil to Yamagata and Fukuoka, Japan and Kaohsiung, Taiwan (Stopover)
 10187 Santiago, Chile to Moscow and Kirov Oblast, Russia
 10188 Saskatoon, Canada to Dallas and San Antonio, USA
 10189 Sherbrooke, Canada to Central Arizona and Western Colorado, USA
 10191 Tarapoto, Peru to Piracicaba and Santo Angelo, Brazil
 10192 Tauranga Western Bay of Plenty, NZ to Nara (stopover) and Shizuoka, Japan and Greater Taipei and Taichung, Taiwan
 10193 Tokyo, Japan to Melbourne, Australia
 10194 Toronto, Canada to New Mexico and Sacramento, USA
 10195 Tottori, Japan to Las Vegas, USA
 10196 Varel, Germany to Coatepec, Mexico
 10197 Western Michigan, USA to Hiroshima and Aichi, Japan
 10208 Krems, Austria to Baku, Azerbaijan
 10209 Leicestershire, UK to Florianopolis, Brazil
 10214 Pubs and Gardens with Newcastle and Blue Mountains, Australia
 10220 Wellington to Colonial Carolina and Long Island and Sarasota
 10239 Osaka, Japan to Napier, NZ
 10242 Calgary, Canada to Knoxville, USA
 10248 Greater Des Moines, USA to Austin, USA
 10254 Berlin, Germany to Tbilisi, Georgia
 10263 Brisbane, Australia to Adelaide, Australia
 10276 OPEN WORLD - Rumsfeld Group - Economic Development to Cheyenne, USA
 10283 Greater Hamilton and Burlington, Canada to Ottawa, Canada
 10292 Cornwall, UK to Western North Carolina, USA
 10311 OPEN WORLD - Rumsfeld Group - Accountable Governance to Memphis, USA
 10312 OPEN WORLD - ROL from Ukraine to Baton Rouge, USA
 10317 Richmond, USA to National Capital Area, USA
 10320 Oregon's Mid-Willamette Valley, USA to Big Canoe and Greater Atlanta, USA
 10324 Discover the Philippines
 10583 OPEN WORLD- Improved English Education from Ukraine to Greater Milwaukee, USA
 10584 OPEN WORLD - Agricultural Program from the Kyrgyz Republic to Eastern Washington-Northern Idaho, USA

10587 Southern New Jersey, USA to The Villages, USA
 10588 Thanksgiving Celebration of Canada's 150th Anniversary in British Columbia

NOVEMBER

10011 Birmingham, USA to Turrialba, Costa Rica
 10144 Limburg, Belgium to Albany and Perth, Australia
 10165 Vogtland, Germany to Bangkok, Thailand
 10170 Curitiba, Brazil to Gold Coast, Australia
 10199 Adelaide, Australia to Xalapa and Mexico City, Mexico and Florida Suncoast, USA
 10200 Bogotá, Colombia to Memphis and Baton Rouge, USA
 10201 Cedar Rapids-Iowa City, USA to Taipei and Kaohsiung, Taiwan
 10202 Charlotte, USA to West Alajuela, Costa Rica
 10203 Greater Manchester, UK to Whangarei and Thames Coromandel, NZ
 10204 Greater Taipei, Taiwan to Mie and Oita, Japan
 10206 Hsinchu, Taiwan to Sydney and North Moreton, Australia
 10207 Koriyama, Japan to Taichung, Taiwan
 10210 Malang, Indonesia to Nashik Riverside, India
 10211 Nagasaki to San Francisco and Western North Carolina
 10212 Napa-Sonoma and Missoula-Western Montana, USA to Christchurch and Manawatu, NZ
 10216 Santa Barbara, USA to Kumamoto and Ehime, Japan
 10217 Sochi and Ulan-Ude, Russia to Horowhenua, NZ and Southern Sydney, Australia
 10218 Tweed Valley, Australia to Marlborough and Taupo, NZ
 10219 Victoria and Vancouver Island, Canada to Perth, Murray Bridge, and Mount Gambier, Australia
 10221 Western Tokyo, Japan to Greater Orlando, USA
 10332 Central Iowa, USA to Fort Worth, USA
 10333 Mundo Maya de Tuxtla Gutierrez to Central Coast and Sunshine Coast and Wairarapa

DECEMBER

None

FFI Staff and Field Representatives

Current FFI Staff - Your Global Support Team!



Back row: Matthew Nidek, Hemily Nogueira, Kerstin Hogan, Kimberly Fraser, Valerie Malfara, Oyuna Sengeeva, Noriko Kanamoto, and Maryam Jordan. **Front Row:** Debbie Powell, Tracy Harrell, Allison Lindsey, Maggie Smith, Kaitlyn Ranney, Jeremi Snook, Laura Romero, and Pallie Savoie (with baby Copeland). **Not pictured:** Elena McCarty

Jeremi Snook
President and CEO

Matthew Nidek
Director of Finance and Operations

Kaitlyn Ranney
Director of Marketing and Communications

Laura Romero
Director of Digital Strategy and Innovation and RSM - Latin America

Tracy Harrell
Financial Controller

Debbie Powell
Conference & Events Producer (Part-Time)

Pallie Savoie
Associate Director of Development and Executive Assistant to the CEO (Part-Time)

Maggie Smith
Communications Manager/Graphic Designer

Allison Lindsey
Senior Regional Support Manager (RSM) - U.S. and Canada, Travel and Liability Insurance

Kimberly Fraser
RSM - South Pacific (Part-Time)

Kerstin Hogan
RSM - Sweden, Norway, Netherlands, Switzerland, Belgium, Germany, Austria, Hungary, Romania, Slovakia (Part-Time)

Maryam Jordan
Regional Support Manager - Canada, China, India, Indonesia, Myanmar, Nepal, Philippines, U.S., Vietnam

Noriko Kanamoto
RSM - Japan, Asia (Part-Time)

Valerie Malfara
RSM - France, UK, Africa (Part-Time)

Elena McCarty
Manager of Open World Program (Part-Time)

Hemily Nogueira dos Santos
RSM - Brazil (Part-Time)

Oyuna Sengeeva
RSM - Eastern Europe (Part-Time)

Field Representatives

Field Representatives are experienced Friendship Force leaders that use their personal strengths to support the clubs and members in their region.

What do Field Reps do?

Field Reps train club leaders and Journey Coordinators, communicate between FFI staff and members, participate in regular conference calls with other Field Reps and FFI Staff, assist with translations, help resolve club issues and concerns, aid new club development, and organize regional conferences and leadership meetings. Field Reps also occasionally assist with domestic Journey planning, regional website maintenance, and financial services.

Your Current Field Representatives

AUSTRALIA

Coordinator - **Sue Brannen**
Domestic Exchange Coordinator - **Graham Duldig**
Central - **Kay Graves**
National Treasurer - **Andrew Nelson**
North - **Dennis McLean**
South/West - **Lorraine Willis**
Webmaster - **John Stapleton**

BRAZIL

National Council Contact - **Maria Clea Borges**
Brazil National Field Rep - **Hélcio Lanzoni**
Former National Council President - **Maria da Gloria Gonçalves**

CANADA

Eastern Canada - **Christiane Beaupré**
Western Canada - **Mavis Grant**

EUROPE

Germany - **Gerhard Hase**
Netherlands & Belgium - **Dany Vandenbroeck-Smeyers**

INDONESIA

National Board Council Chair (Central Region & Coordinator) - **Ms. Atiek Wijayanti**
Advisor (Western Region) - **Arifin Mochtar**

JAPAN

Mid Japan - **Mr. Susumu Fujii**
Metropolitan Area - **Sumiko Numa**
Western-Japan - **Ms. Yoko Mine**
Northern Japan - **Yasushi Kinugasa**

NEW ZEALAND

Coordinator & Area One - **Colin Ridge**
Area Two - **Gwendolyn Needham**
Area Three & Webmaster - **Debbie Lattey**
Area Four - **Heather Ponder**
National Treasurer - **Robert Cooper**

UNITED STATES

FFI Club and Field Rep Coordinator - **Laurie Ann Scott**
Florida - **Judi Stratton**
Great Lakes - **Judy Hornsby**
Northeast and Mid-Atlantic - **David Burns**
Southeast - **Ellen Gragg**
Southwest - **Kay Binder**
West Coast - **Pat Ghiglieri**
West Coast - **Marty McKnew**
Midwest - **Dale Moore**
Mountain States - **Sue Palmer**
Northern Rockies and Pacific Northwest - **Judi Smith**

TAIWAN

National - **Fenny Gee**



Thank you to all of our past and present Field Representatives who have volunteered countless hours to assist clubs, members, and staff over the years. Without them, our organization would not be where it is today. We look forward to continuing our work together in supporting our clubs and developing new clubs throughout the world.

www.friendshipforce.org



friendship force

INTERNATIONAL

Experience Different Views.
Discover Common Ground.