



ANNUAL REPORT

2  18

friendship force

INTERNATIONAL

Experience different views. Discover common ground.

What We Do

Friendship Force is a nonprofit cultural organization focused on promoting understanding, cultural education and citizen diplomacy through homestay Journeys and personal friendships. Through these exciting personal encounters, strangers become friends – and we know that by experiencing different views, you can discover common ground.

Friendship Force International conducts over 300 programs every year, in over 350 communities throughout more than 60 countries. Our programs bring diverse people together into each other's cultures and homes to share one-of-a-kind experiences not available to regular tourists. When you travel or host with the Friendship Force, you get to know real people by sharing real life. Friendships are formed that often last a lifetime.



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A Letter from the CEO & President



Dear Friendship Force Members,

In 2018, Friendship Force made giant leaps forward in our programs, utilization of technology, and marketing efforts to promote the Friendship Force globally. Friendship Force modeled a fantastic new program involving youth and grandparents, new clubs are taking root globally, and we made phenomenal progress on new tools to recruit members.

Our mission is needed in the world now more than ever, and while Friendship Force may be getting older, we are still in the prime of our purpose. With mobile apps and multilingual interfaces more commonplace in today's market, however, Friendship Force continues to lag behind in the adoption of these critical recruitment tools.

As we work toward the goal of doubling membership and adding numerous new clubs around the world, we will have to face these technology challenges head-on. The adoption of these tools will make a way for more in our generation and future generations to experience the power of international friendship. These next steps will require the innovative thinking of all of us so that we may truly realize the potential of our mission.

Thanks to you and the 15,000 members that make up Friendship Force International, thousands have been impacted by our stories of friendship. Thank you for opening your homes, visiting other people, exploring new cultures, and participating in making the world a more peaceful and understanding place in which to live.

Thank you for a superb 2018!

In friendship, peace, and understanding,
Jeremi Snook
CEO & President

日本語

親愛なる会員の皆様へ

2018年、フレンドシップフォースはプログラムの充実、テクノロジーの活用、FF活動を世界中に広める広報活動を飛躍的に進めました。若者と祖父母世代が参加する素晴らしい新プログラムモデルを作り、世界中で新クラブが根付きつつあり、会員獲得にも新ツールを作り、著しく進展することが出来ました。

私達のミッションは今まで以上に、世界で必要とされています。FFが歴史を重ねる中、このミッションは今なお、最重要な目標です。現在の社会では、モバイルアプリや多言語使用のインターフェースが当たり前になっていますが、FF活動では、新規会員獲得のツールとして、それらを取り入れることに遅れを取ってしまっています。

既存のクラブの会員数を倍増し、世界中に新クラブを沢山立ち上げる目標に向かって活動していると、これらのツールに、真向からチャレンジせざるを得なくなっています。これらのツールを取り入れていけば、シニア世代や次の世代の人々にも、FFI交流のパワーを経験して頂く方法も可能になります。このような次のステップに進むためには、私たち全員の考えを革新的に変えることが必須です。そうすれば、FFミッションの潜在ポテンシャルを本当に実現する可能性があります。FFIを築き上げてきた皆様：15,000人の会員皆様のおかげで、無数の輝かしい功績を残して来ました。もっと平和な、もっと理解しあえる世界を築くために参加して、自宅の門戸を開き、他国の人々を訪ね、互いの文化を体験理解されて来たことに感謝いたします。

輝かしい2018年に感謝を込めて

友情、平和と相互理解の精神のもとに
ジェレミ・スヌーク
最高責任者兼会長

Español

Queridos miembros de Friendship Force International:

En 2018, Friendship Force International hizo grandes avances en nuestros programas, la utilización de la tecnología y los esfuerzos de marketing para promover la Friendship Force a nivel mundial. Friendship Force modeló un nuevo y fantástico programa que involucra a jóvenes y abuelos, los nuevos clubes se están arraigando a nivel mundial y realizamos un progreso fenomenal en nuevas herramientas para reclutar miembros.

Nuestra misión es necesaria en el mundo ahora más que nunca, y si bien en Friendship Force International pasan los años, todavía estamos en lo mejor de nuestro propósito. Sin embargo, con las aplicaciones móviles y las interfaces multilingües más comunes en el mercado actual, Friendship Force continúa rezagado en la adopción de estas herramientas críticas de reclutamiento. A medida que trabajamos hacia la meta de duplicar la membresía y agregar numerosos clubes nuevos en todo el mundo, tendremos que enfrentar estos desafíos tecnológicos de frente. La adopción de estas herramientas permitirá que más personas de nuestra generación y futuras experimenten el poder de la amistad internacional. Estos próximos pasos requerirán el pensamiento innovador de todos nosotros para que podamos realmente realizar el potencial de nuestra misión.

Gracias a usted y a los 15,000 miembros que conforman Friendship Force International, miles han sido impactados por nuestras historias de amistad. Gracias por abrir sus hogares, visitar a otras personas, explorar nuevas culturas y participar en hacer del mundo un lugar más pacífico y comprensivo para vivir.

¡Gracias por un magnífico 2018!

En amistad, paz y entendimiento,
Jeremi Snook
CEO y Presidente

Français

Cher membres de Friendship Force,

En 2018, Friendship Force International a fait un pas de géant dans sa programmation, dans l'utilisation de la technologie et du marketing pour promouvoir Friendship Force à l'échelle mondiale. Friendship Force a modelé un formidable nouveau programme impliquant les jeunes et les grands-parents, de nouveaux clubs prennent racine dans le monde entier, et nous avons fait des progrès phénoménaux sur de nouveaux outils pour recruter des membres.

Notre mission est plus que jamais nécessaire dans le monde, et même si Friendship Force vieillit, nous sommes encore dans la fleur de l'âge de nos objectifs. Les applications mobiles et les interfaces multilingues étant de plus en plus courantes sur le marché d'aujourd'hui, Friendship Force reste toutefois à la traîne dans l'adoption de ces outils de recrutement essentiels. Alors que nous nous efforçons de doubler le nombre de nos membres et de développer de nombreux nouveaux clubs dans le monde, nous devons faire face à ces défis technologiques. La mise en place de ces outils permettra à notre génération et aux générations futures de connaître le pouvoir de l'amitié internationale. Ces prochaines étapes exigeront une pensée novatrice de notre part à tous, afin que nous puissions vraiment réaliser le potentiel de notre mission.

Grâce à vous et aux 15 000 membres qui composent Friendship Force International, des milliers de personnes ont été touchées par nos histoires d'amitié. Merci d'avoir ouvert vos portes, visité d'autres personnes, exploré de nouvelles cultures et contribué à faire du monde un endroit plus paisible et plus compréhensif, où il fait bon vivre.

Merci pour cette superbe année 2018 !

Dans l'amitié, la paix et la compréhension,
Jeremi Snook
Directeur Général & Président

Русский язык

Уважаемые члены Силы Дружбы!

В 2018 году Френдшип Форс сделал огромный шаг вперед в наших программах, используя новые технологии и маркетинговые решения по продвижению Силы Дружбы во всем мире. «Френдшип Форс» разработал фантастическую программу с участием молодежи, и бабушек и дедушек. Новые клубы открываются во всем мире, и мы добились заметного прогресса в разработке новых инструментов для набора новых членов клубов.

Наша миссия нужна сейчас в мире больше, чем когда-либо, и, хотя Сила Дружбы становится старше, мы все еще находимся в самом расцвете. Однако, поскольку мобильные приложения и интерфейсы стали более распространенным явлением на современном рынке, Френдшип Форс по-прежнему отстает в освоении этих важнейших инструментов. Поскольку мы стремимся удвоить членство и добавить множество новых клубов по всему миру, нам приходится сталкиваться с этими технологическими проблемами. Использование этих инструментов даст возможность большему количеству людей разных возрастов ощутить силу международной дружбы. Все последующие шаги потребуют от всех нас новаторского мышления, чтобы мы могли по-настоящему реализовать потенциал нашей миссии.

Благодаря вам и 15 000 членам, входящим в Международный клуб Силы Дружбы, наши истории о дружбе затронули тысячи людей. Спасибо за то, что вы открыли свои дома, посетили других страны, познакомились с новыми культурами и приняли участие в том, чтобы сделать мир более мирным и понимающим.

Спасибо за замечательный 2018 год!

В дружбе, мире и понимании,
Джереми Снук
Генеральный директор и президент

Português

Caros membros da Friendship Force,

Em 2018, a Friendship Force deu grandes passos em relação aos nossos programas, a utilização de tecnologia e estratégias de marketing para promover a Friendship Force globalmente. A Friendship Force modelou um novo programa fantástico envolvendo jovens e avós, novos clubes estão se enraizando globalmente e fizemos um progresso fenomenal com novas ferramentas para recrutar membros.

Nossa missão é necessária no mundo agora mais do que nunca. A Friendship Force pode estar envelhecendo, mas continuamos no auge do nosso propósito. No entanto, no que diz respeito a aplicativos móveis e interfaces multilíngues mais comuns no mercado atual, a Friendship Force continua atrasada na adoção dessas ferramentas de grande importância para recrutamento. À medida que trabalhamos em direção ao objetivo de dobrar o quadro associativo e criar inúmeros novos clubes em todo o mundo, teremos que enfrentar de frente esses desafios tecnológicos. A adoção dessas ferramentas permitirá que a nossa geração, bem como gerações futuras experimentem o poder da amizade internacional. Esses próximos passos exigirão o pensamento inovador de todos nós, para que possamos realmente perceber o potencial de nossa missão.

Graças a você e aos 15.000 membros que compõem a Friendship Force International, milhares foram impactados por nossas histórias de amizade. Obrigado por abrir sua casa, visitar outras pessoas, explorar novas culturas e participar, de alguma forma, para tornar o mundo um lugar mais pacífico e compreensivo para se viver.

Meu muito obrigado ao esplêndido 2018 que tivemos!

Em amizade, paz e compreensão
Jeremi Snook
CEO & President

Deutsch

Liebe Friendship Force Mitglieder,

Im Jahr 2018 hat Friendship Force einen riesigen Sprung vorwärts gemacht - bei unseren Programmen, der Nutzung von Technologie und bei Marketingmaßnahmen - um Friendship Force global voran zu bringen. Friendship Force hat ein fantastisches neues Programm entwickelt, das die Jugend und Großeltern einbezieht, weltweit sind neue Clubs dabei sich zu etablieren und wir haben phänomenale Fortschritte mit neuen Tools in der Mitgliederwerbung gemacht.

Unsere Mission ist jetzt mehr denn je in der Welt gefragt, und obwohl Friendship Force älter wird, sind wir noch immer in der Blütezeit unserer Bestimmung. Apps auf dem Handy und multilinguale Bedienoberflächen sind in der heutigen Wirtschaft alltäglich geworden, jedoch hinkt Friendship Force in der Aneignung dieser entscheidenden Werbungsmittel immer noch hinterher. Während wir auf unser Ziel hinarbeiten unsere Mitgliedschaft zu verdoppeln und zahlreiche neue Clubs weltweit hinzuzufügen, müssen wir uns diesen technologischen Herausforderungen stellen. Die Beschaffung dieser Hilfsmittel wird mehr Menschen in unserer und in zukünftigen Generationen den Weg ebnen, die Kraft internationaler Freundschaft zu erleben. Diese nächsten Schritte erfordern innovatives Denken von uns allen, damit wir das Potential unserer Mission wirklich erkennen.

Dank euch und unserer 15.000 Mitglieder, die Friendship Force International ausmachen, haben Tausende unsere Geschichten der Freundschaft selbst erfahren. Vielen Dank dafür, dass ihr euer Zuhause öffnet, andere Leute besucht, neue Kulturen erforscht und die Welt aktiv zu einem friedlicheren und verständnisvolleren Ort macht.

Vielen Dank für ein großartiges Jahr 2018!

In Freundschaft, Frieden und Verständnis,
Jeremi Snook
CEO & Präsident

A Letter From the Board

In 2018, the afterglow of Friendship Force's 40th Anniversary celebrations continued as we were re-energized towards our commitments to our mission of promoting understanding across the barriers that separate people.

As an International Board of Directors, our primary focus is to ensure the stability and sustainability of the organization through its governance, policies, and fiduciary responsibilities. With this in mind, the Board met in March 2018 and finalized the 2019-2021 Strategic Plan. Over this next year, many other initiatives will be rolled out, and I invite you to regularly check the FFI website for updates.

I am thankful for the opportunity to work with the diverse and talented Board members and the amazing staff at Friendship Force. This Annual Report is a testament to their great work.

On behalf of the Board, I extend to each of the Friendship Force clubs, their members, and families around the world all our best wishes. We continue to believe in and support the Friendship Force mission and vision focused on advancing understanding, cultural education, and citizen diplomacy.

In friendship,
Jo Custead
2018 Board Chair
FF Saskatoon, Canada

2018 Board of Directors

Jyotsna (Jo) Custead , Chair Saskatoon, Canada	Simone Lanzoni Ribeirao Preto, Brazil
Roberta (Bobbie) Mulholland , Vice Chair Adelaide, Australia	Stuart May Boca Raton, Florida, USA
Lyn Hargreave , Secretary Kalamazoo, Michigan	Hiroshi Onishi Nara, Japan
Ramona McGee , Treasurer Sarasota, Florida, USA	James Permana Houston, Texas, USA
Bob Duncan , Past-Chair Baton Rouge, Louisiana, USA	Therese Vilovar Petit-Bourg, Guadeloupe
Krisztina Balogh Székesfehérvár, Hungary	Birgit Wagner Varel, Germany
	Heather Hestley Ex Officio, Corporate Attorney



Jyotsna (Jo) Custead
Board President

BY THE NUMBERS



In 2018, there were...

26 FFI-Open World programs with	22 host clubs, welcoming	157 delegates and facilitators from	9 countries: Armenia, Azerbaijan, Belarus, Estonia, Georgia, Kosovo, Peru, Russia, and Ukraine
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Complete List of Clubs for 2018

Australia

New South Wales
Blue Mountains
Central Coast
Kempsey
Newcastle
Southern Sydney
Sydney
Tamworth
Tweed Valley
Queensland
Brisbane
Bundaberg
Cairns
Gold Coast
North Moreton
Sunshine Coast
South Australia
Adelaide
Mount Barker
Mount Gambier
Murray Bridge
Salisbury and
Northern Districts
Tasmania
Hobart
Victoria
Casterton
Melbourne
Western Australia
Albany
Perth

Austria

Krems
Vienna

Azerbaijan

Baku

Belgium

Belgian Coast
Brussels
Leuven
Limburg

Brazil

Belém
Belo Horizonte
Blumenau
Brasília
Campinas
Curitiba
Florianópolis
Fortaleza
Itanhaém

Marília (D)
Nova Lima
Piracicaba
Recife
Ribeirão Preto
Rio de Janeiro
Salvador-Bahia
Santo Ângelo
São José do Rio
Preto
São Luís
São Paulo
São Paulo-ABC
Tere-Rio

Burundi

Bujumbura

Canada

Alberta
Calgary Region
Edmonton and Area
Lethbridge
Medicine Hat
British Columbia
Metro Vancouver
Penticton-
Okanagan
Victoria and
Vancouver Island
Manitoba
Brandon and Area
Manitoba
Winnipeg
Ontario
Canadian Capital
Region
Greater Hamilton
and Burlington
Haliburton
Highlands
Lake Simcoe (D)
Niagara
North Bay
Ottawa
Stratford - St.
Marys
Toronto
Québec
Montreal
Québec Region
Sherbrooke
Saskatchewan
Saskatoon

Chile

La Serena
Santiago

China

Liuzhou (P)
Nanjing (P)

Colombia

Bogotá

Costa Rica

Alajuela
San José
Turrialba
West Alajuela

Egypt

Cairo

France

Biarritz
Bordeaux
Toulouse

Georgia

Tbilisi

Germany

Bavaria Nürnberg-
Erlangen e.V.
Berlin
Cottbus
Freiburg
Halle-Saale
Hamburg e.V.
Hannover
Kiel
Lübeck
Metropole Ruhr
Munich (D)
Norderstedt
Rheinessen
Schwerin
Varel
Vogtland

Ghana

Accra
Cape Coast
Legon and Tema
Trinity Club of
Legon
Volta Lake

Greece

Athens

Guadeloupe

Guadeloupe

Hungary

Budapest
Pécs
Székesfehérvár

India

Nashik Riverside

Indonesia

Banda Aceh (D)
Bandung
Banjarmasin
Denpasar (Bali)
Jakarta
Malang
Solo-Surakarta
Surabaya
Yogyakarta

Israel

Central Israel

Japan

Aichi
Ehime
Fukuoka
Gifu
Hiroshima
Koriyama
Kumamoto
Kyoto-Fukuchiyama
Mie
Miyagi
Mt. Fuji Yamanashi
Musashino Meguro
Nagasaki
Nara
Niigata
Oita
Osaka
Ota-Gunma
Saitama
Sapporo
Shizuoka
Tokyo
Tottori
Western Tokyo

Kazakhstan

Astana (D)

Kenya

Kitui
Nairobi

Latvia

Riga

Liberia

Monrovia

Malaysia

Kuala Lumpur

Mexico

Coatepec
Mexico City
Mundo Maya de
Tuxtla Gutiérrez
Tuxtla-Gutiérrez
Xalapa

Moldova

Chisinau

Mongolia

Mongolia

Morocco

Azrou (P)

Myanmar

Myanmar (P)

Nepal

Nepal

Netherlands

Netherlands East
Noord

New

Caledonia

Noumea

New Zealand

South Island
Christchurch
Marlborough
Nelson
Otago
Southland
Upper North Island
Auckland-North
Shore
Gisborne

Hamilton and
Waikato
Napier
Taupo
Tauranga Western
Bay of Plenty
Thames
Coromandel
Whangarei
Lower North Island
Horowhenua
Kapiti Coast
Manawatu
New Plymouth
South Taranaki
Wairarapa
Wanganui
Wellington

Norway

Bergen

Peru

Lima
Nor Peru
Tarapoto
Trujillo

Philippines

Baguio (D)
Naga (D)

Romania

Braşov
Bucharest
Sibiu

Russia

Kirov Oblast
Krasnodar (D)
Krasnogorsk (D)
Korolev
Moscow
Rostov-on-Don
Saratov
Sochi
St. Petersburg
Tula (D)
Ulan-Ude
Veliky Novgorod

Sierra Leone

Bo (D)
Freetown

Slovakia

Bratislava

South Africa

Cape of Good Hope
Cape Town
Mispah

South Korea

Seoul

Sri Lanka

Ambalangoda

Sweden

Helsingborg

Switzerland

Solothurn
Zurich (D)

Taiwan

Greater Taipei
Hsinchu
Kaohsiung
Taichung
Taipei

Tajikistan

Dushanbe (D)

Tanzania

Iringa

Thailand

Bangkok
Chiang Mai
Lamphun
Nakhon Ratchasima
Phrae

Turkey

Bursa
Cankaya
Greater Izmir
Güzeltahçe
Karşıyaka Bay
Seferihisar
Urla of Greater
Izmir

Uganda

Kampala

Ukraine

Greater Kyiv

United Kingdom

Bristol
Cleveland County
Cornwall
County Durham
Derbyshire
Isle of Wight
Leicestershire
Manchester

United States

Alabama
Birmingham
Huntsville Area
Alaska
Ketchikan (D)
Arizona
Central Arizona
Tucson-Southern
Arizona
California
Kern County
Los Angeles
Napa-Sonoma
Sacramento
San Diego County
San Francisco Bay
Area
Santa Barbara
Colorado
Denver
Northern Colorado
Pikes Peak Region
Western Colorado
Connecticut
Connecticut
D.C.
National Capital
Area
Florida
Boca Raton (D)
East Central Florida
Florida Suncoast
Greater Orlando
OLLI at FSU -
Tallahassee
Sarasota
Southwest Florida
The Villages
Georgia
Big Canoe - North
Georgia

Greater Atlanta
Lake Hartwell - GA
Hawaii
Honolulu
Kauai
Illinois
Chicago
Northern Illinois
Iowa
Cedar Rapids-Iowa
City
Central Iowa
Greater Des Moines
Quad Cities

Kansas
Kansas
Kentucky
Louisville
Western Kentucky
Louisiana
Baton Rouge
Massachusetts
Greater Boston (D)
Michigan
Greater Detroit
Greater Lansing
Western Michigan
Minnesota
Minnesota-Twin
Cities

Missouri
Missouri-St. Louis
Montana
Central Montana
Flathead Valley
Missoula - Western
Montana
Nebraska
Greater Omaha
Lincoln
Nevada
Las Vegas
Reno-Tahoe
New Hampshire
New Hampshire
Seacoast

New Jersey
Southern New
Jersey
New Mexico
New Mexico
New York
Long Island
North Carolina
Central North
Carolina

Charlotte
Colonial Carolina
Morganton
Raleigh
Shelby
Western North
Carolina
Ohio
Dayton
Greater Cincinnati
Northeast Ohio
Oklahoma
Oklahoma
Oregon
Oregon's Mid-
Willamette Valley
Southern Oregon
Pennsylvania
Greater Harrisburg

South Carolina
Florence
Tennessee
Knoxville
Memphis
Texas
Austin
Dallas
Fort Worth
Georgetown
Houston
San Antonio
Utah
Utah
Virginia
Central Virginia
Richmond
Washington
Columbia Cascade
Eastern Washington
- Northern Idaho
Greater Olympia
Lower Columbia
Seattle-Tacoma
Whidbey Island
West Virginia
Charleston West
Virginia
Wisconsin
Greater Milwaukee
Wisconsin-Madison
Wyoming
Cheyenne

Vietnam

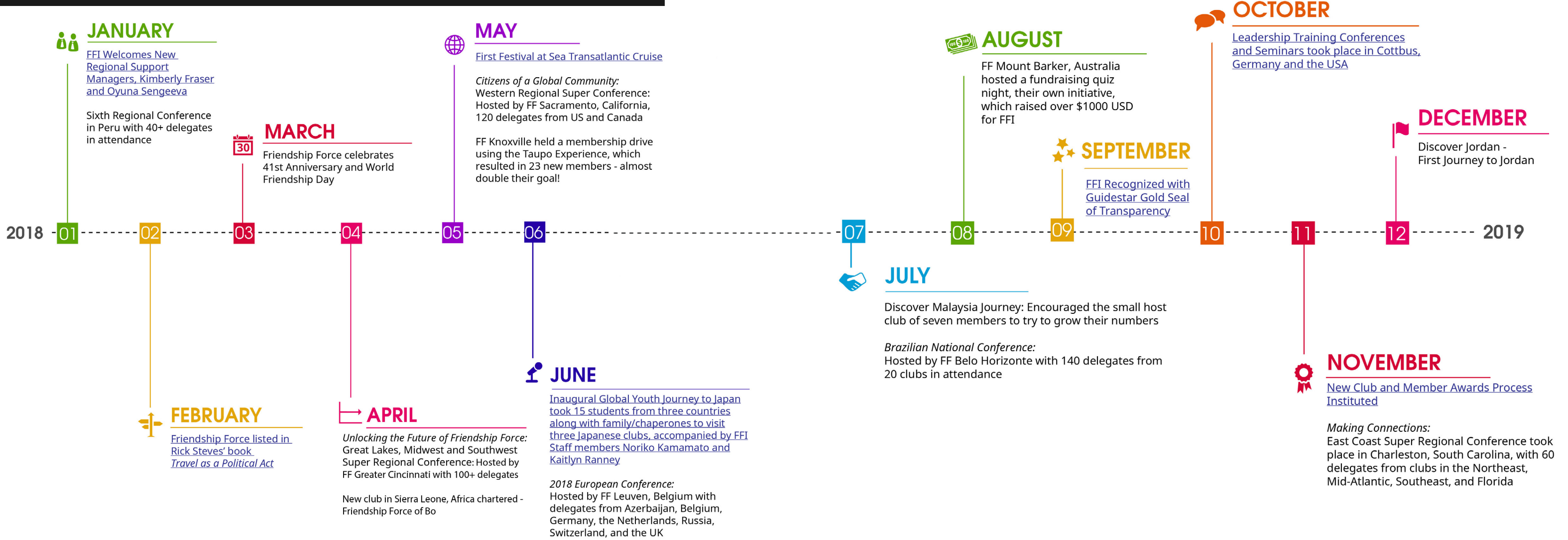
Vietnam (P)

Key

(D) = Club in
Development

(P) = FFI
Partnership

2018 Key Outcomes and Achievements



Clubs continue to share strategies and experiences at super regional and national conferences that took place in the world conference “off-year”



U.S. clubs hosted an unprecedented 26 Open World Leadership Program delegations - a big thank you to our host clubs!



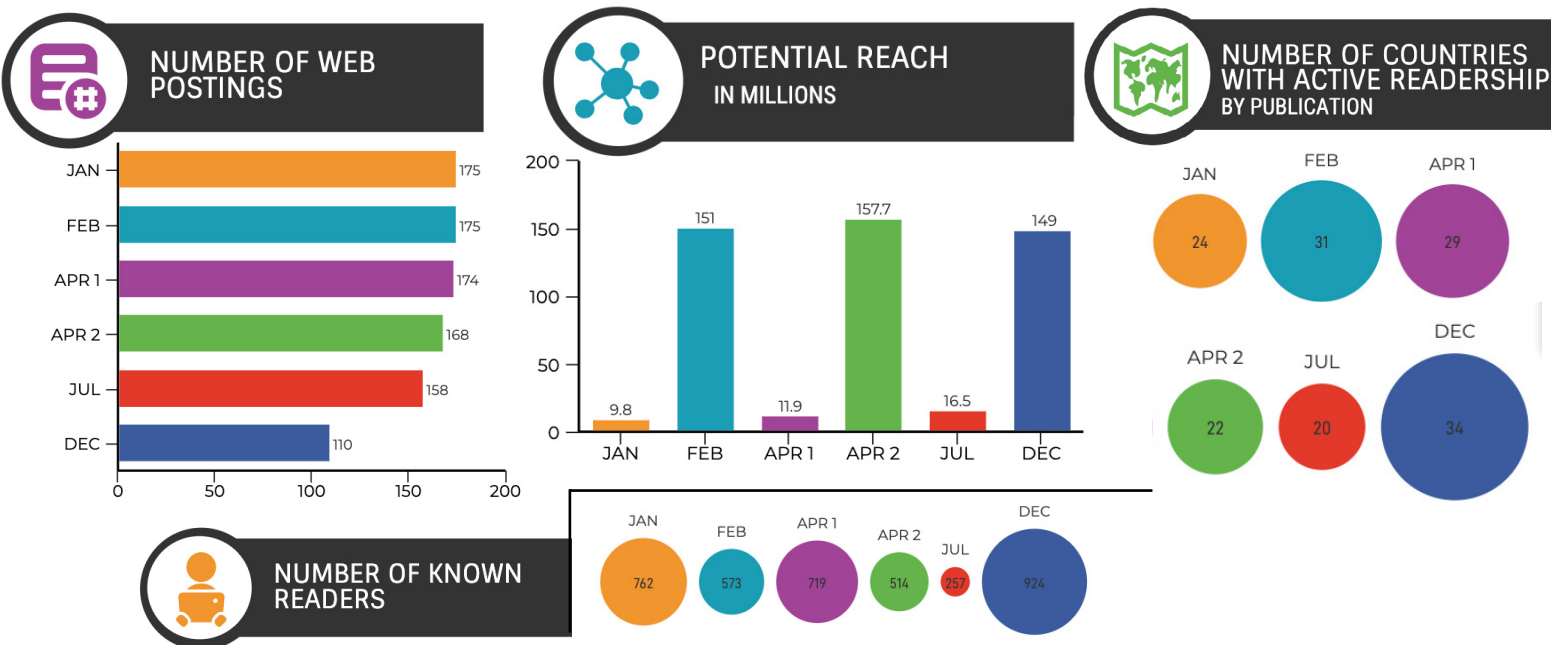
11 free webinars held on *Marketing FFI Through the News Media to Grow Membership* with 424 total attendees/viewers



4 English Language Learning Journeys
- Nara, Japan to Perth and Mount Barker, AUS
- Aichi, Japan to Dayton and Western Kentucky, USA
- Saitama, Japan to Kapiti Coast and Wanganui, NZ
- Japan to North Moreton and Sunshine Coast, AUS
PLUS: English Teachers to Myanmar

Expanding the Force

2018 FFI PUBLIC RELATIONS STATISTICS



Note: Known readers are calculated by Globe Newswire's ability to identify the URL of the reader and the country in which the URL resides. GNW reports there may be thousands more readers clicking on the release that GNW cannot identify. GNW automatically posts our releases on numerous websites worldwide.

New Clubs Chartered in 2018



- Bo, Sierra Leone
- Ketchikan, USA
- Kuala Lumpur, Malaysia

2018 European Conference



The European Conference took place in Leuven, Belgium from June 7 - 10, 2018. Conference participants (from clubs in Azerbaijan, Belgium, Germany, the Netherlands, Russia, Switzerland and the UK) discussed and brainstormed bold ideas for the future with CEO & President Jeremi Snook. Many new bonds were formed in the workshops and during the social activities. Thank you, FF Leuven, for hosting this wonderful conference!



Art and Train Journey Lays Tracks for Club's Success

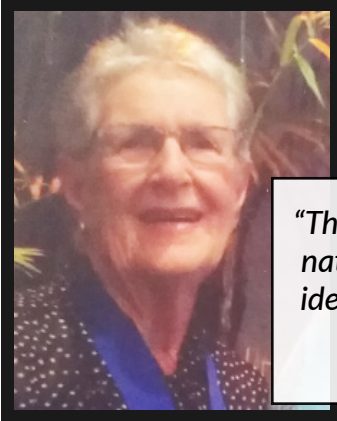


The Global Art and Train Journey in Switzerland took place Oct. 19 - 26, 2018. For the first time, a developing club (Zurich) hosted and helped organize a global Journey together with an existing club (Solothurn).

Zurich is still in development and thoroughly enjoyed having guests from all over the world!

2018 Wayne Smith Medal Recipients

The Wayne Smith Medal, a tribute to the memory of Friendship Force founder, Wayne Smith, recognizes those who have shown exceptional leadership in advancing the Friendship Force mission in their communities.



Marj Stanton
FF Bundaberg, Australia

"Through her loving, caring nature she epitomises the ideals, goals, and vision of Friendship Force."
- Don McKewen



Donna Baldwin-Haut
FF Greater Milwaukee, Wisconsin, USA

"Donna is dedicated to promoting world peace through advancing the organization's values of mutual respect, cultural diversity, and humanitarian service."
- Sara Harmelink

2018 Club Anniversaries



2018 Financial Report/Highlights

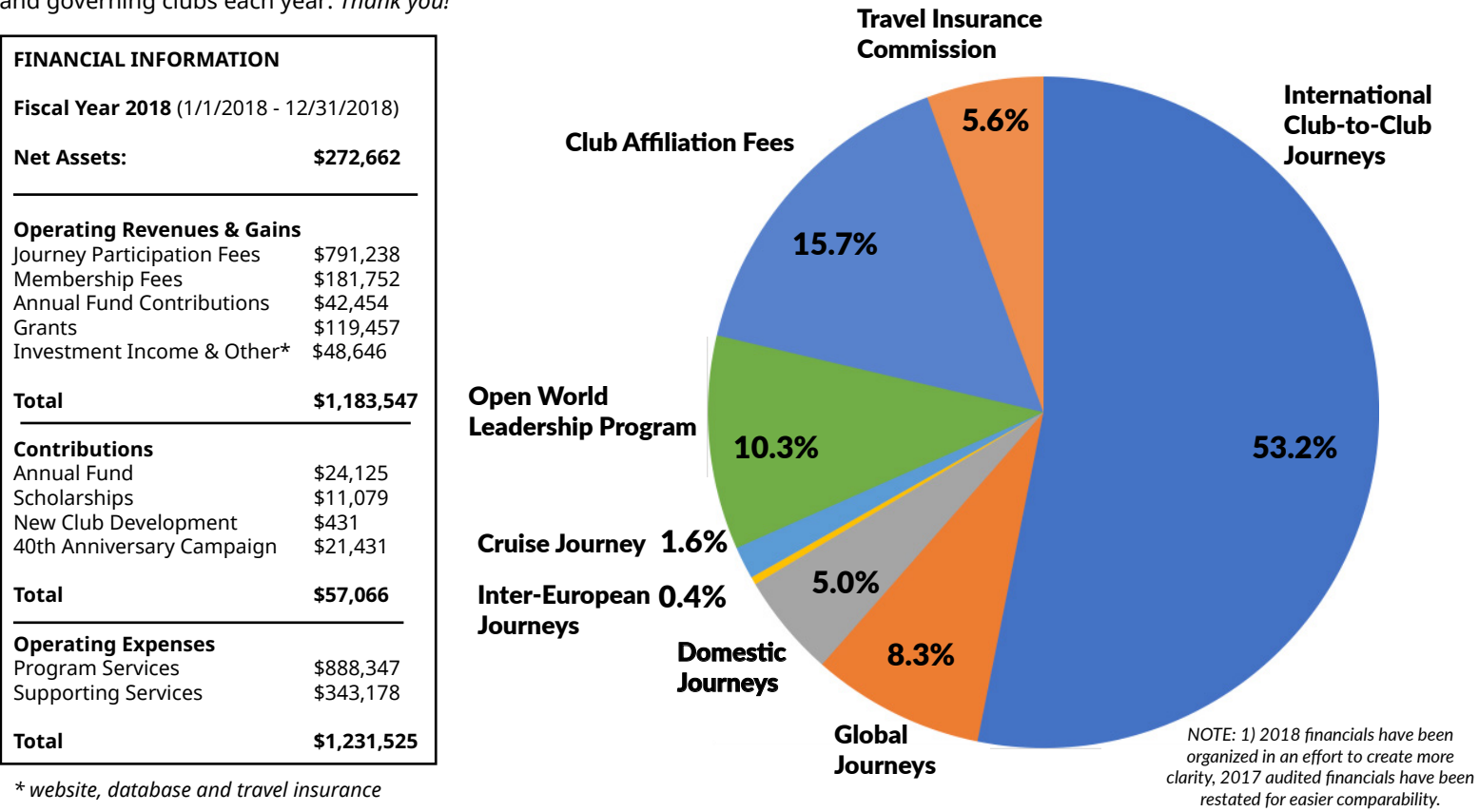
Friendship Force International relies on fees generated through various types of Journeys to sustain the work of its mission. With the support of a small staff, many of whom are strategically located around the world, and your participation in Journeys, we work together toward realizing a world of peace created through simple acts of friendship. While the basic operations of Friendship Force are covered through fees, steps toward modernizing our program infrastructure and enhancing our programs only happen through the generosity of our donors and the tens of thousands of volunteer hours that go into developing and fulfilling Journeys and governing clubs each year. *Thank you!*

FINANCIAL INFORMATION	
Fiscal Year 2018 (1/1/2018 - 12/31/2018)	
Net Assets:	\$272,662
Operating Revenues & Gains	
Journey Participation Fees	\$791,238
Membership Fees	\$181,752
Annual Fund Contributions	\$42,454
Grants	\$119,457
Investment Income & Other*	\$48,646
Total	\$1,183,547
Contributions	
Annual Fund	\$24,125
Scholarships	\$11,079
New Club Development	\$431
40th Anniversary Campaign	\$21,431
Total	\$57,066
Operating Expenses	
Program Services	\$888,347
Supporting Services	\$343,178
Total	\$1,231,525

* website, database and travel insurance

NOTE: 2) GAAP (Generally Accepted Accounting Principles) now requires Friendship Force International to expense accrued liabilities, previously unstated, that impacted 2018 expenses.

The complete audited financial statements for Friendship Force International for the 2018 fiscal year and for previous years may be obtained online at friendshipforce.org/who-we-are/governance or by contacting +1 404-522-9490 or Friendship Force International, 400 West Peachtree Street NW, Suite 4-980, Atlanta, GA, 30308, USA



“Why I Give to Friendship Force”



My gift to Friendship Force is a gift to ME because WE ARE Friendship Force!

“My gift helps to enrich my life and the lives of others, helping to sustain and to grow the organization. I have made lifelong friends through Friendship Force, dating back to 1992, and had many opportunities to experience and host new friends, learning about their county and about their lives. The Friendship Force Journey extends beyond the parameters of a tour.”

- Ramona McGee, FF Sarasota, USA
Former Treasurer of the FF Board of Directors

Friendship Force can make a difference.

“I give to Friendship Force because I believe this organization can make a difference in the world, and I want to be a part of moving us forward.”

- Atik Wijayanti, FF Solo-Surakarta, Indonesia



The Wayne Smith Legacy Circle

is the planned giving fund established in honor of the organization’s founder, Dr. Wayne Smith. Planned giving involves integrating a donor’s charitable gift into his or her overall financial, tax, and estate planning objectives.



The Friendship Force Annual Fund

is the general fund of Friendship Force International. Donations received go to support our current network through designated programs and initiatives. It also provides a way to give to FFI on an on-going basis - once a year, once a quarter, or once a month.

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CLUB DONATIONS

Friendship Force of Baton Rouge
Friendship Force of Big Canoe-North Georgia
Friendship Force of Bundaberg
Friendship Force of Cedar Rapids-Iowa City
Friendship Force of Central North Carolina
Friendship Force of Dallas
Friendship Force of Edmonton and Area
Friendship Force of Ehime
Friendship Force of Georgetown
Friendship Force of Greater Denver
Friendship Force of Greater Milwaukee
Friendship Force of Greater Taipei
Friendship Force of Haliburton Highlands
Friendship Force of Koriyama
Friendship Force of Leicestershire
Friendship Force of Long Island
Friendship Force of Los Angeles
Friendship Force of Louisville
Friendship Force of Minnesota-Twin Cities

Friendship Force of Mount Barker
Friendship Force of Nara
Friendship Force of New Hampshire Seacoast
Friendship Force of Niagara
Friendship Force of Northern Illinois
Friendship Force of Oklahoma
Friendship Force of Oregon's Mid-Willamette Valley
Friendship Force of Raleigh
Friendship Force of Saitama
Friendship Force of Sapporo
Friendship Force of Saskatoon
Friendship Force of Seoul
Friendship Force of Solothurn
Friendship Force of Tucson-Southern Arizona
Friendship Force of Western Colorado
Friendship Force of Western Michigan
Friendship Force of Western North Carolina
Friendship Force of Wisconsin-Madison

226 Donors | 294 Donations | 8 Recurring Donors

Thank you for your support to build bridges of understanding around the world!

Complete List of 2018 Journeys

JANUARY

14004	Minnesota-Twin Cities, USA to West Alajuela, Costa Rica	14031	Manitoba, Canada to Hamilton & Waikato and Tauranga Western Bay of Plenty, New Zealand
14002	Greater Milwaukee, USA to Mexico City and Tuxtla Gutierrez, Mexico	14375	Raleigh, USA to OLLI-FSU, USA
14001	Karsiyaka Bay, Turkey to Nashik Riverside, India	14011	Central Israel, Israel to Alajuela, Costa Rica
14019	Sarasota, USA to Xalapa and Mundo Maya, Mexico	14033	Southern Oregon, USA to San José, Costa Rica

FEBRUARY

14293	Flathead Valley, USA to San Diego County, USA	14384	OPEN WORLD-Community Relations with Law Enforcement from Ukraine to Memphis, USA
14010	San Francisco Bay Area, USA to Nairobi, Kenya	14247	Sandhills Cranes hosted by Lincoln, USA
14321	Western Michigan, USA to Southwest Florida, USA	14413	Wanganui, New Zealand to Manawatu, New Zealand
14015	Lincoln, USA to Lamphun, Thailand	14338	Sunshine Coast, Australia to Melbourne, Australia
14382	OPEN WORLD-Natural Parks/Nature Preserves from Russia to Reno-Tahoe, USA	14063	Southern Sydney, Australia to Tottori and Nagasaki, Japan
14332	Sherbrooke, Canada to Guadeloupe	14289	Casterton, Australia to Hiroshima (Stopover), Shizuoka and Saitama, Japan
14383	OPEN WORLD-Local legislators from Ukraine to Lincoln, USA	14030	Central Coast, Australia to Osaka and Kumamoto, Japan
14390	OPEN WORLD-Local legislators from Ukraine to Cheyenne, USA	14095	Noumea, New Caledonia to Aichi and Koriyama, Japan
14391	OPEN WORLD-Local legislators from Ukraine to Denver, USA	14023	Cornwall, UK to Nara and Ehime, Japan
14342	Jakarta, Indonesia to Wisconsin-Madison, USA		
13321	Gifu, Japan to Nakhon Ratchasima, Thailand		
14017	Canadian Capital Region, Canada to Turrialba, Costa Rica	14127	Veliky Novgorod, Russia to Tbilisi, Georgia
14045	Metro Vancouver, Canada to Southland, Otago (stopover), New Zealand and Noumea, New Caledonia	14348	Berlin, Germany to Tere-Rio and Sao Jose do Rio Preto Brazil
14024	Greater Izmir, Turkey to Cape of Good Hope, South Africa	14070	County Durham, UK to Greater Atlanta and Birmingham USA
14345	English Teachers to Myanmar	14292	Seattle-Tacoma, USA to Huntsville Area, USA
14018	Central Montana, USA to South Taranaki and Marlborough, New Zealand	14098	Belo Horizonte, Brazil to Gifu and Miyagi, Japan
14014	Hannover, Germany to Kaohsiung, Taiwan	14380	Central North Carolina, USA to Oklahoma, USA

APRIL

MARCH

14314	Brisbane, Australia to Kempsey, Australia	14306	Columbia Cascade, USA to Shelby, USA
14020	National Capital Area, USA to Christchurch and Taupo, New Zealand	14084	Mount Barker, Australia to Taichung and Taipei and Kaohsiung, Taiwan
14038	Central Arizona, USA to Thames Coromandel, Wairarapa and Marlborough, New Zealand	14088	Los Angeles and Honolulu, USA to Vietnam
14036	Leicestershire, UK to Newcastle and Perth, Australia	14319	Dayton Pre-Regional Conference Hosting
14304	Ranch and Rodeo Friendship Festival	14058	Adelaide, Australia to Isle of Wight UK and Bavaria Nürnberg-Erlangen, Germany
14007	Ottawa, Canada to Cape Town, South Africa	14398	Greater Harrisburg, USA to Central Virginia, USA
14053	Dallas, USA to Gold Coast and Sydney, Australia	14064	Tweed Valley, Australia to Schwerin and Brussels
14065	Newcastle, Australia to Wellington and Wanganui, New Zealand	14311	Time Travel, Wonders of World History and Culture in Tbilisi, Georgia
14277	Florianopolis, Brazil to Sarasota and Houston, USA	14317	Salisbury and Northern Districts, Australia to Tamworth, Australia
14330	Family Journey from Ottawa to Guadeloupe	14061	Brisbane, Australia to New Plymouth and Tauranga Western Bay of Plenty and Hamilton and Waikato, New Zealand
		14401	OPEN WORLD-Rumsfeld Program - Economic Development to Western North Carolina, USA

14402	OPEN WORLD-ROL-Estonian judges to Utah, USA
14408	Birmingham, USA to Richmond, USA
14300	Festival at Sea Cruise
14013	Sydney, Australia to Vietnam and Malang, Indonesia and Liuzhou, China
14087	Western North Carolina to New Mexico and Kansas
14365	Western Regional Meeting Hosting in Las Vegas, USA
14366	Western Regional Meeting Hosting in Reno-Tahoe, USA

MAY

14068	Kaohsiung, Taiwan to Murray Bridge and Albany and Perth and Mount Barker (Stopover), Australia
14029	Florida Suncoast and The Villages, USA to Fortaleza and Florianopolis, Brazil
14079	Kempsey, Australia to Tarapoto, Peru and Brasília and Recife, Brazil
14440	Tauranga Western Bay of Plenty, New Zealand to Auckland-North Shore, New Zealand
14359	Western Regional Super Conference (USA)
14296	Montreal, Canada to Baku, Azerbaijan
14385	OPEN WORLD-Preventing and Combating Corruption of Public Funds from Kosovo to Des Moines, USA
14367	Western Regional Meeting Hosting in Sacramento, USA
14369	Western Regional Meeting Hosting in San Francisco Bay Area, USA
14147	Stratford - St. Marys, Canada to Kyoto-Fukuchiyama, Tokyo, and Nara (Stopover), Japan
14368	Western Regional Meeting Hosting in San Diego, USA
14395	Wellington, New Zealand to Marlborough, New Zealand
14085	Oita, Japan to Ottawa and Niagara, Canada
14076	Central Virginia, USA to Ota-Gunma and Mie, Japan
14174	Bordeaux, France to Lübeck and Hamburg, Germany
14403	OPEN WORLD-Citizen Engagement in Legal Reform from Ukraine to Greater Atlanta, USA
14435	Taupo and Wairarapa, New Zealand to Napier, New Zealand
14344	Toulouse, France to Belgian Coast, Belgium
14346	Albany, Australia to Adelaide, Australia
14110	Cankaya to Sapporo, Western Tokyo, Japan and Seoul, South Korea
14242	Local Architecture hosted by Dallas
14411	Northern Illinois, USA to Riga, Latvia
14143	Ehime, Japan to Lima, Peru
14082	Brandon and Area, Canada to Lower Columbia, USA
14236	Toronto, Canada to St. Petersburg and Korolev, Russia
14044	Southern New Jersey, USA to Campinas and Belo Horizonte, Brazil
14313	Albany, Australia to Mount Gambier, Australia
14389	Richmond, USA to National Capital Area, USA
14415	Rheinhessen, Germany to Székesfehérvár, Hungary

14046	North Moreton, Australia to Bergen, Norway and Cleveland County, UK
14081	Kansas, USA to Fukuoka and Mt. Fuji (Stopover), Yamanashi and Taipei, Taiwan
14275	Quilting Mountain Style, Western North Carolina, USA
14355	Edmonton, Canada to Eastern Washington-Northern Idaho, USA
14377	Sacramento, USA to Big Canoe-North Georgia and Huntsville, USA
14354	Isle of Wight, UK to Solothurn, Switzerland
14027	San Diego County, USA to Moscow, Russia
14106	Charlotte, USA to Hannover, Germany
14250	Art, Culture and Gastronomy - Salvador and São Paulo, Brazil
14121	Christchurch, New Zealand to Biarritz, France and Isle of Wight, UK
14078	Greater Hamilton & Burlington, Canada to Long Island and New Hampshire Seacoast, USA
14107	Bavaria Nürnberg-Erlangen e.V. to Penticton-Okanagan, Canada and Shelby, USA

JUNE

14316	Melbourne, Australia to Gold Coast, Australia
14112	Niagara to Northern Illinois and Wisconsin-Madison, USA
14393	Baton Rouge, USA to Bogotá, Colombia
14131	Utah, USA to Schwerin, Germany, Stopover to Norderstedt, Germany
14349	Central North Carolina, USA to Oregon's Mid-Willamette Valley, USA
14308	English Language Learning Journey: Nara, Japan to Perth and Mount Barker, Australia
14104	Louisville, USA to Noord, Netherlands
14428	European Conference hosted by Leuven, Belgium
14333	Global Youth Journey to Japan
14083	Rio de Janeiro, Brazil to Montreal and Stratford - St. Marys, Canada
14115	New Plymouth, New Zealand to Varel, Germany and Helsingborg, Sweden
14331	Family Journey from Guadeloupe to Ottawa, Canada
14094	Greater Taipei, Taiwan to Cairns and Newcastle, Australia
14108	Sunshine Coast, Australia to Quebec and North Bay, Canada
14028	Saitama, Japan to Toronto, Canada and Greater Cincinnati, USA
14103	Greater Orlando, USA to Brasov, Romania
14328	Greater Des Moines, USA to Central Virginia, USA
14360	Cornwall, UK to Bordeaux, France
14055	Denver, USA to Lübeck, Germany and Limburg, Belgium
14388	New Mexico, USA to Cedar Rapids-Iowa City, USA
14000	Solothurn, Switzerland to Tbilisi, Georgia
14090	San Antonio, USA to Sacramento and Napa-Sonoma, USA
14373	Baton Rouge, USA to Western Michigan, USA
14102	Ottawa, Canada to Pecs, Hungary
14341	Southern Sydney, Australia to Brisbane, Australia
14105	Bristol, UK and Cheyenne, USA to Calgary Region and Medicine Hat, Canada
14155	OLLI at FSU - Tallahassee, USA to Haliburton Highlands, Canada

14091	Biarritz, France to Metro Vancouver and Victoria & Vancouver Island, Canada (Stopover)
14097	All Africa to Cottbus, Germany
14362	Mundo Maya de Tuxtla Gutierrez to Greater Izmir, Turkey and Limburg, Belgium
14248	Discover Malaysia
14009	Mie, Japan to Riga, Latvia

JULY

14132	Leuven, Belgium to Ulaanbaatar, Mongolia and Ulan-Ude, Russia
14101	Long Island, USA to Flathead Valley, USA
14441	Cedar Rapids-Iowa City, USA to Chicago, USA
14318	Bundaberg, Australia to Tweed Valley, Australia
14386	OPEN WORLD-Members of Parliament from Peru to Austin, USA
14120	Seattle-Tacoma, USA to County Durham, UK
14423	San Antonio, USA to Pikes Peak Region, USA
14412	Florida Suncoast, USA to Greater Milwaukee, USA
14424	Edmonton and Area, Canada to Saskatoon, Canada
14257	Western Washington Outdoor Activities
14130	Las Vegas, USA to Yogyakarta, Surabaya and Jakarta (Stopover), Indonesia
14133	Murray Bridge, Australia to Coatepec, Mexico and San Jose, Costa Rica
14397	English Language Learning Journey: Aichi, Japan to Dayton and Western Kentucky, USA
14339	Central Coast, Australia to Sunshine Coast, Australia

AUGUST

14109	Nashik Riverside, India to Southern Sydney and North Moreton, Australia
14074	Journey to Moscow (Stopover) and St. Petersburg, Russia
14444	All USA to Sherbrooke, Canada
14312	Mount Gambier, Australia to Bundaberg, Australia
14122	Gisborne, New Zealand to Kauai and San Diego County, USA
14426	Mount Barker, Australia to Casterton, Australia
14093	Taupo, New Zealand to Perth and Adelaide, Australia
14288	Honolulu, USA to Saskatoon and Montreal, Canada
14135	Nor Peru, Peru to Solo-Surakarta, Indonesia
14371	Hamburg, Germany to Helsingborg, Sweden
14430	All Canada to Montreal, Canada
14417	Western Michigan, USA to Medicine Hat, Canada
14352	Dallas, USA to Reno-Tahoe, USA
14363	Varel, Germany to Leuven, Belgium
14425	Fort Worth, USA to Central Iowa, USA
14410	Charlotte, USA to Quad Cities, USA
14378	Shizuoka, Japan to Kirov Oblast, Russia
14309	English Language Learning Journey: Saitama, Japan to Kapiti Coast and Wanganui, New Zealand
14144	Auckland-North Shore, New Zealand to Mount Barker and Central Coast, Australia
14137	Pikes Peak Region, USA to Bundaberg and Tamworth, Australia
14141	Miyagi, Japan to Greater Manchester, UK
14168	Riga, Latvia to Solothurn, Switzerland

14409	Birmingham, USA to Cheyenne and Western Colorado, USA
14445	Oklahoma, USA to Northern Illinois, USA
14092	Albany, Australia to Itanhaem and Belem, Brazil
14139	West Alajuela, Costa Rica to Salvador-Bahia, Brazil
14170	Taipei, Taiwan to Moscow, Russia
14138	Newcastle, Australia to Curitiba and Nova Lima, Brazil
14302	Austin, USA to Greater Olympia and Lower Columbia, USA
14154	Wellington, New Zealand to Derbyshire, UK and Bergen, Norway
14200	Greater Cincinnati, USA to Leicestershire, UK and Norderstedt, Germany
14164	Western Tokyo, Japan to Hannover, Germany
14145	Perth, Australia to Krems, Austria and Rheinhessen, Germany
14126	Tuxtla-Gutierrez to Sibiu, Romania and Karsiyaka Bay, Turkey

SEPTEMBER

14047	Varel and Halle-Saale, Germany to Chisinau, Moldova
14463	Napier, New Zealand to South Taranaki, New Zealand
14073	Florida Suncoast, USA to Korolev and Veliky Novgorod, Russia
14340	Murray Bridge, Australia to Southern Sydney, Australia
14165	Schwerin, Germany to Rostov-on-Don, Russia
14297	English Language Learning Journey: Hiroshima, Japan to North Moreton and Sunshine Coast, Australia
14157	Sacramento, USA to Leuven, Belgium and Kiel, Germany
14043	Aichi, Japan to Coatepec, Mexico
14149	Alajuela, Costa Rica to Brandon and Area, Canada and Greater Milwaukee, USA
14414	Missouri-St. Louis, USA to Northern Colorado, USA
14459	Toronto, Canada to Stratford - St. Marys, Canada
14244	Ontario Outdoor Adventure
14129	Blumenau, Brazil to Oregon's Mid-Willamette Valley and Los Angeles, USA
14183	São José do Rio Preto, Brazil to Edmonton and Winnipeg, Canada
14281	Kansas, USA to Columbia Cascade, USA
14179	The Villages, USA to Brisbane, Blue Mountains, Australia and Whangarei, New Zealand
14161	Fortaleza, Brazil to Hamburg, Germany
14280	Seoul, South Korea to Cankaya and Seferhisar, Turkey
14100	Salvador-Bahia, Brazil to Bordeaux, France
14404	OPEN WORLD-Health Care Practitioner Innovation, including Telemedicine from Ukraine to Dayton, USA
14446	OPEN WORLD-Urban/Environmental Planning, Clean Air from Georgia to Wisconsin-Madison
14420	Open World-Health Care Management from Ukraine to Minnesota Twin Cities, USA
15071	Huntsville Area, USA to Seattle-Tacoma, USA
14335	Tere-Rio, Brazil to Richmond, Virginia
14223	Medicine Hat, Canada to San Francisco and Southern Oregon, USA
14460	Stratford - St. Marys, Canada to Toronto, Canada
14224	Bangkok, Thailand to Central Coast, Australia

14173 Houston and Georgetown, USA to Turrialba, Costa Rica
14279 Lincoln, USA to Missoula-Western Montana, USA
14298 Ottawa, Canada to Quebec Region, Canada
14162 Hamilton and Waikato, New Zealand to Albany and Salisbury and Northern Districts, Australia
14171 Tamworth, Australia to Nelson and Taupo, New Zealand
14194 Gold Coast, Australia to Toulouse, France and Lübeck, Germany
14232 Eastern Washington-Northern Idaho, USA to Tbilisi, Georgia and Baku, Azerbaijan
14119 Metro Vancouver, Canada to New Mexico and Denver, USA
14151 Ottawa, Canada to Sydney and Adelaide, Australia
14461 Ketchikan, USA to Oregon's Mid-Willamette Valley and Lower Columbia
14182 Western North Carolina, USA to Cornwall, UK
14283 Connecticut, USA to Edmonton and Area and Lethbridge, Canada
14152 Penticton-Okanagan, Canada to Flathead Valley, Cheyenne, and Western Colorado, USA
14467 Berlin, Germany to Netherlands East, Netherlands
14364 Greater Omaha, USA to Western Michigan, USA
14156 Helsingborg, Sweden to Santa Barbara and Honolulu, USA
14432 Pre/Post conference to Lethbridge
14195 New Hampshire Seacoast, USA to Greater Hamilton & Burlington and Niagara, Canada
14207 Isle of Wight, UK to Yogykarta and Jakarta, Indonesia
14436 Discover Hungary
14166 Fukuoka, Japan to Belgian Coast, Belgium
14469 Freiburg, Germany to Vogtland, Germany
14286 Chicago, USA to Banjarmasin, Indonesia
14180 Columbia Cascade, USA to Manitoba and Canadian Capital Region, Canada
14433 Pre/Post-Conference hosting to Edmonton and Area
14163 Greater Olympia, USA to North Bay, Canada
14188 Northern Colorado, USA to Halle-Saale, Germany and Bristol, UK
14181 Kern County, USA to Bavaria Nürnberg-Erlangen and Varel, Germany
14327 Cottbus, Germany to Guzelbahce, Turkey
14447 OPEN WORLD - Infrastructure/Construction Development/Public-Private Partnerships from Russia to The Villages, USA
14175 Central Montana, USA to Raleigh, USA
14301 Tauranga Western Bay of Plenty, New Zealand to Greater Des Moines, Cedar Rapids-Iowa City, Kansas, and Las Vegas, USA
14124 Osaka, Japan to Hobart, Australia

OCTOBER

14434 Belgian Coast, Belgium to Hamburg e.V., Germany
14287 Leadership Training Conference hosted by Lincoln, USA
14323 A Walk in Their Shoes: American Indian Culture & the Spanish Influence on the American Southwest hosted by Central Arizona, USA
14299 Marlborough, New Zealand to Vietnam
14399 Greater Olympia, USA to Greater Harrisburg, USA

14396 Haliburton Highlands, Canada to Stratford - St. Marys, Canada
14177 Bundaberg, Australia to Baton Rouge, Central North Carolina, and Central Virginia, USA
14422 Baton Rouge, USA to Western Colorado, USA
14228 Tokyo, Japan to Cape Town, South Africa
14198 Dallas, USA to Central Israel, Israel
14158 San Diego County, USA to Long Island, USA
14324 Nara, Japan to Seoul. South Korea
14259 Discover the Biodiversity of Southwestern Australia
14208 Lethbridge, Canada to Newcastle, Tweed Valley, and Mount Gambier, Australia
14192 Brasilia, Brazil to Ottawa, Canada
14315 Kempsey, Australia to Adelaide, Australia
14190 Austin, USA to Bogotá, Colombia
14189 Netherlands East and Limburg, Belgium to Metro Vancouver and Victoria & Vancouver Island, Canada
14305 Sarasota, USA to Connecticut, USA
14206 Greater Manchester and Cleveland County, UK to Metropole Ruhr, Germany
14205 Montreal, Canada to Sacramento and Utah, USA
14374 Leuven, Belgium to Chisinau, Moldova
14405 Government Funding/Oversight of Educational Institutions from Ukraine to Orlando, USA
14421 OPEN WORLD-IDP Issues from Ukraine to Oklahoma, USA
14325 Big Canoe, USA to Tbilisi, Georgia
14212 Greater Des Moines and Whidbey Island, USA to Perth, Australia and Auckland-North Shore, New Zealand
14191 Tucson-Southern Arizona, USA to Blumenau and Santo Angelo, Brazil
14099 Campinas, Brazil to Mongolia and Nepal
14356 Northern Illinois, USA to Western North Carolina, USA
14199 Greater Atlanta, USA to Cairo, Egypt
14222 Nelson, New Zealand to North Moreton and Blue Mountains, Australia
14457 Hsinchu, Taiwan to Bangkok, Thailand
14269 Art and Train in Switzerland
14357 Korolev, Russia to Sao Paulo ABC (Stopover) and Ribeirao Preto, Brazil
14406 Rumsfeld Program - Accountable Governance to Greater Harrisburg, USA
14387 OPEN WORLD-Rumsfeld Group - Economic Development to Greater Milwaukee, USA
14233 Kaohsiung, Taiwan to Niiagata and Ota-Gunma, Japan
14220 Ottawa, Canada to National Capital Area, USA
14336 Adelaide, Australia to Sydney, Australia
14197 Coatepec to Greater Izmir and Bursa, Turkey
14264 Discover the Slave Trade: History in Post-colonial Guadeloupe
14185 Edmonton, Canada to Gisborne and Thames Coromandel, New Zealand
14334 Leadership Training Journey hosted by Cottbus, Germany
14307 Koriyama, Japan to Nepal
14187 Wisconsin-Madison, USA to Aichi and Oita, Japan
14214 Niagara, Canada to Kaohsiung and Greater Taipei, Taiwan
14227 Tottori, Japan to Taipei, Taiwan
14458 Hamilton and Waikato, New Zealand to New Plymouth, New Zealand
14213 Xalapa, Mexico to Hiroshima and Musashino Meguro (Stopover), Japan

NOVEMBER

14465 Isle of Wight, UK to Leicestershire, UK
14218 Central Iowa, USA to Lima, Peru
14229 Discover Morocco
14210 San Jose, Costa Rica to Nor Peru, Peru
14219 Northeast Ohio, USA to Napier and Hamilton and Waikato, New Zealand
14438 Discover Iceland
14230 Lake Hartwell, USA to Jakarta, Indonesia, Bangkok (Stopover) and Nakhon Ratchasima, Thailand
14266 Discover Kenya
14217 Székesfehérvár, Hungary to Melbourne, Australia and Christchurch, New Zealand
14209 Lübeck, Germany to Recife and Sao Luis, Brazil
14448 OPEN WORLD- Elections from Ukraine to Cedar Rapids-Iowa City, USA
14449 OPEN WORLD- Women in Politics and Civil Society from Azerbaijan to Lincoln, USA
14468 Pikes Peak Region, USA to San Antonio, USA
14204 Itanhaem, Brazil to West Alajuela, Costa Rica
14176 Mount Gambier, Australia to Wairarapa and Marlborough, New Zealand
14285 Knoxville and Raleigh, USA to La Serena, Chile
14225 Brasov, Romania to Southern Sydney, Australia
14437 Global to Fortaleza, Manaus, and Amazon Village, Brazil
14431 East Coast Super Regional Conference hosted by Charleston, USA
14021 Gifu, Japan to Sacramento, USA
14221 Greater Lansing, USA to Trujillo, Peru
14427 Greater Milwaukee, USA to Santa Barbara, USA
14451 OPEN WORLD-Marketing from Belarus to Central North Carolina, USA
14453 OPEN WORLD-Accountable Governance: Local Government from Russia to Cheyenne, USA
14452 OPEN WORLD-Accountable Governance: Local Government from Russia to Memphis, USA
14216 Whangarei, New Zealand to Saitama and Ehime, Japan
14169 Cape Town, South Africa to Nashik
14226 Riverside, India
14142 Sapporo, Japan to Wellington and Southland, New Zealand
14337 Guadeloupe to Mispah, South Africa
14069 Sydney, Australia to Salisbury and Northern Districts, Australia
14407 Kumamoto, Japan to Hsinchu, Taiwan
14202 Nagasaki, Japan to Greater Taipei, Taiwan
14376 Sibiu, Romania to South Taranaki, New Zealand
14455 Discover Jordan
14454 OPEN WORLD-Journalism from Russia to Dayton, USA
14454 OPEN WORLD-Women in STEM from Russia to Sarasota, USA
14462 OPEN WORLD-Transparency Through Inspection Structures from Armenia to Greater Omaha, USA

DECEMBER

14234 All Indonesia to Vogtland, Germany

Who Are FFI Field Representatives?

Field Representatives are experienced Friendship Force volunteer leaders who support the clubs and members in their regions.

Their responsibilities include training club leaders and Journey Coordinators, communicating with both FFI staff and members, attending conference calls, and assisting with translations. They also help resolve club issues and concerns, aid in new club development, organize regional conferences and leadership meetings, and occasionally assist with domestic Journey planning, regional website maintainance, and financial services!

Your Current Field Representatives

AUSTRALIA

Coordinator - **Sue Brannen**, *FF Perth*
North - **Dennis McLean**, *FF Brisbane*
Central - **Kay Graves**, *FF Sydney*
South/West - **Lorraine Willis**, *FF Murray Bridge*
National Treasurer - **Andrew Nelson**, *FF Sydney*
Domestic Journey Coordinator - **Graham Duldig**, *FF Bundaberg*
Webmaster - **John Stapleton**, *FF Murray Bridge*

BRAZIL

National Council Contact - **Maria Clea Borges**, *FF Belo Horizonte*
Brazil National Field Rep - **Célia Accorsi**, *FF São José do Rio Preto*

CANADA

Eastern Canada - **Pierrette Benoit**, *FF Ottawa*
Western Canada - **Joyce Nelson**, *FF Calgary*

EUROPE

Netherlands & Belgium - **Dany Vandenbroeck-Smeyers**, *FF Leuven*
Germany - **Gerhard Hase**, *FF Hannover*
United Kingdom - **Carole Duckett**, *FF Bristol*

INDONESIA

National Board Council Chair (*Central Region & Coordinator*) - **Ms. Atiek Wijayanti**, *FF Solo Surakarta*
Advisor (*Western Region*) - **Arifin Mochtar**, *FF Jakarta*

JAPAN

Mid Japan - **Mr. Susumu Fujii**, *FF Gifu*
Metropolitan Area - **Ms. Sumiko Numa**, *FF Saitama*
Western-Japan - **Ms. Yoko Mine**, *FF Ehime*
Northern Japan - **Mr. Yasushi Kinugasa**, *FF Koriyama*

NEW ZEALAND

New Zealand Coordinator & Webmaster - **Debbie Lattey**, *FF Kapiti Coast*
Upper North Island - **Gwendolyn Needham**, *FF Whangarei*
Lower North Island - **Graham Wigley**, *FF Wellington*
South Island - **Heather Ponder**, *FF Christchurch*
National Treasurer - **Jo Tinworth**, *FF Taupo*

TAIWAN

National - **Fenny Gee**, *FF Greater Taipei*

UNITED STATES

FFI Club and Field Rep Coordinator - **Laurie Ann Scott**, *FF Lincoln*
Florida - **Marilyn Whelan**, *FF Florida Suncoast*
Great Lakes - **Judy Hornsby**, *FF Greater Cincinnati*
Northeast and Mid-Atlantic - **David Burns**, *FF Central Virginia*
Southeast - **Ellen Gragg**, *FF Shelby*
Southwest - **Karen Vingiello**, *FF Baton Rouge*
West Coast - **Pat Ghiglieri**, *FF Sacramento*
West Coast - **Marty McKnew**, *FF Sacramento*
Midwest - **Dale Moore**, *FF Cedar Rapids*
Mountain States - **Sue Palmer**, *FF Western Colorado*
Northern Rockies and Pacific Northwest - **Judi Smith**, *FF Lower Columbia*

Thank you to all of our past and present Field Representatives who have volunteered countless hours to assist clubs, members, and staff over the years. Without them, our organization would not be where it is today. We look forward to continuing our work together in supporting and helping develop clubs throughout the world.

Your 2018 FFI Staff

Jeremi Snook
CEO & President

Allison Lindsey

Director of Program Operations - Canada and U.S., Travel and Liability Insurance

Debbie Powell

Director of Program Operations

Kaitlyn Ranney

Director of Marketing and Communications

Laura Romero

Director of Digital Strategy and Innovation

Tracy Harrell

Director of Finance

Dana Jackson

Finance Department Assistant (Part-Time)

Pallie Savoie

Associate Director of Development and Executive Assistant to the CEO

Maryam Jordan

Senior Regional Support Manager - Canada, China, India, Indonesia, Myanmar, Nepal, Philippines, U.S., Vietnam

Britton Holmes

Regional Support Manager, Open World Programs (Part-Time)

Carolina Moore

Regional Support Manager - Chile, Colombia, Costa Rica, Mexico, Peru (Part-Time)

Hemily Nogueira dos Santos

RSM - Brazil (Part-Time)

Kerstin Hogan

RSM - Sweden, Norway, Netherlands, Switzerland, Belgium, Germany, Austria, Hungary, Romania, Slovakia (Part-Time)

Kimberly Fraser

RSM - South Pacific (Part-Time)

Noriko Kanamoto

RSM - Japan, Asia (Part-Time)

Oyuna Sengeeva

RSM - Eastern Europe

Valerie Malfara

RSM - France, UK, Africa (Part-Time)

Maggie Smith

Communications Manager/Graphic Designer

www.friendshipforce.org



2018



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INTERNATIONAL